

🔽 Piramal

Piramal Enterprises Limited Q3 & 9M FY2023 Results Presentation

February 2023



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1. Q3FY23 Financial Performance



Key Highlights

Total AUM stood at INR 64,867 Cr; significantly improved the AUM mix towards Retail: Retail lending grew to 43% of AUM from 33% in Q3FY22

Net worth strengthened to INR 31,241 Cr from INR 27,472 Cr in Q2FY23

- Profit After Tax (PAT) for the quarter stood at INR 3,545 Cr; Key significant transactions leading to gains of:
 - $\circ~$ INR 3,328 Cr on account of reversal of income tax provision ^1
 - o INR 1,106 Cr on account of restructuring of Shriram Capital group and bond buyback
- Capital Adequacy Ratio of 31% on consolidated balance sheet
- Cash and liquid investments of INR 6,032 Cr (7% of Total Assets)

Retail Lending	Wholesale Lending
 Retail AUM grew 29% YoY to INR 27,896 Cr 	 Wholesale 1.0* AUM reduced by 20% YoY to INR 35,101 Cr
 In-house originated retail loan book (53%) is now larger than the acquired retail loan book (47%) 	 Created one-time additional provisioning buffer of INR 1,073 Cr on Stage 1 and Stage 2 assets of Wholesale 1.0[*] AUM in Q3FY23
 Disbursements grew 29% QoQ and 593% YoY to INR 5,111 Cr Diversifying product portfolio – launched Budget Housing & LAP Plus Home Loan disbursements grew 456% YoY to INR 1,875 Cr 	\circ With this, we have adequately provided towards Wholesale 1.0 [*] AUM
	 Built a Wholesale 2.0[^] AUM across Real Estate and Corporate Mid Market Loans (CMML) worth INR 1,870 Cr
	 Stage 2 + Stage 3 Wholesale assets lower at INR 10,369 Cr vs INR 11,044 Cr in Q2FY23

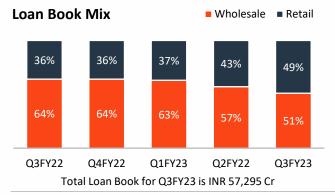
Note: (^) Wholesale 2.0 refers to loans sanctioned under CMML and new RE loans from FY22 onwards (*) Wholesale 1.0 refers to wholesale loans excluding the loans sanctioned under Wholesale 2.0. (1) INR 3,437 Cr of contingent tax provision was created on the uncertain tax positions of DHFL. Pursuant to assessment order dated 30th Dec 22, these provisions are no longer required and hence INR 3,328 Cr is written back in the P&L after adjusting the requisite tax provision and demand raised by income tax authority.

Q3FY23: Key Numbers

• Overall ···	••••••	• Retail -	•	• Wholesale	
Total AUM	INR 64,867	Retail AUM	INR 27,896	Wholesale 1.0 [*] AUM	INR 35,101
(INR 65,792 Crore in Q3FY22)	Crore	(up by 29% YoY)	Crore	(reduced 20% YoY)	Crore
Retail : Wholesale AUM Mix	43:57	Quarterly Disbursements	INR 5,111	Wholesale 2.0 [^] AUM	INR 1,870
(33:67 in Q3FY22)		(up by 593% YoY and 29% QoQ)	Crore	(INR 829 Crore in Q2FY23)	Crore
Equity on PEL Balance Sheet (INR 22,153 Cr for lending business)	INR 31,241 Crore	No of Products (6 as of end FY22)	13	% Wholesale Provisioning (13% in Q2FY23)	16%
Profit After Tax	INR 3,545	No. of Branches	375	Stage 1 Assets	INR 26,603
(INR 755 Crore in Q3FY22)	Crore	(301 in Q3FY22)		(INR 27,865 Cr in Q2FY23)	Crore
GNPA / NNPA Ratio ¹ (3.7% / 1.3% in Q2FY23)	4.0% / 1.7%	Active Customers (2.6 Mn Customer Franchise)	>1 Mn	Provision Coverage on Stage 2+3 Assets (40% in Q2FY23)	45%

Note: (^) Wholesale 2.0 refers to loans sanctioned under CMML and new RE loans from FY22 onwards (*) Wholesale 1.0 refers to wholesale loans excluding the loans sanctioned under Wholesale 2.0. (1) GNPA and NNPA ratio are disclosed basis the regulatory reporting.

Assets Under Management



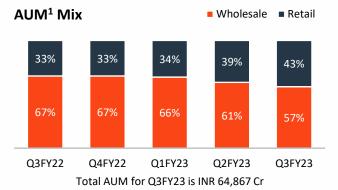
Q1 FY23

Q2 FY23

Retail AUM In INR Cr. 29% 21,544 21,552 22,267 24,872

Q4 FY22

Q3 FY22



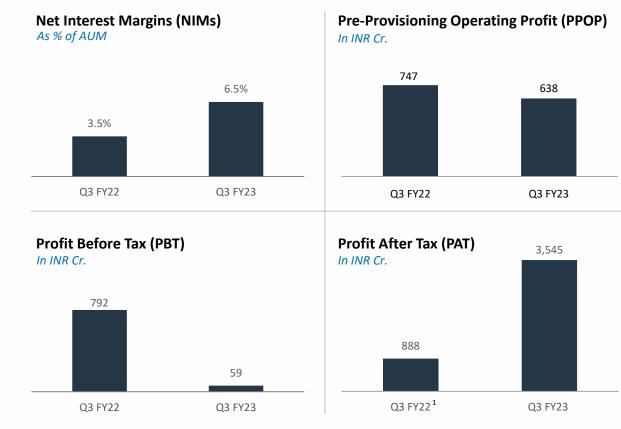


Note: (1) AUM includes loans (INR 57,295 Cr for Q3FY23), and investment (INR 7,572 Cr for Q3FY22) in nature of credit substitute / security receipts / pass through certificates (^) Wholesale 2.0 refers to loans sanctioned under CMML and new RE loans from FY22 onwards (*) Wholesale 1.0 refers to wholesale loans excluding the loans sanctioned under Wholesale 2.0.

27,896

Q3 FY23

P&L Performance



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3.0%

Q3 FY23

Cost-to-Asset Ratio

1.6%

Q3 FY22

buffer created in Q3FY23

PAT increased on account of:

reduction in the cost of borrowing

lending business for future growth

Reversal of income tax provision

NIMs increased on account of increase in yield and

PPOP lower due to ongoing investments in retail

PBT lower due to one-time additional provisioning

• Fair valuation gains on account of restructuring

of Shriram Capital group and bond buyback

As % of AUM

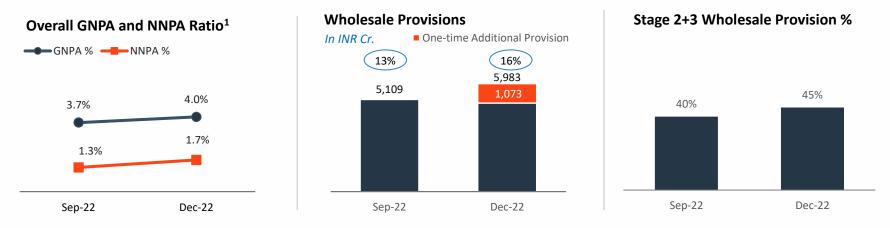
Notes:

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Asset Quality and Provisioning Trends

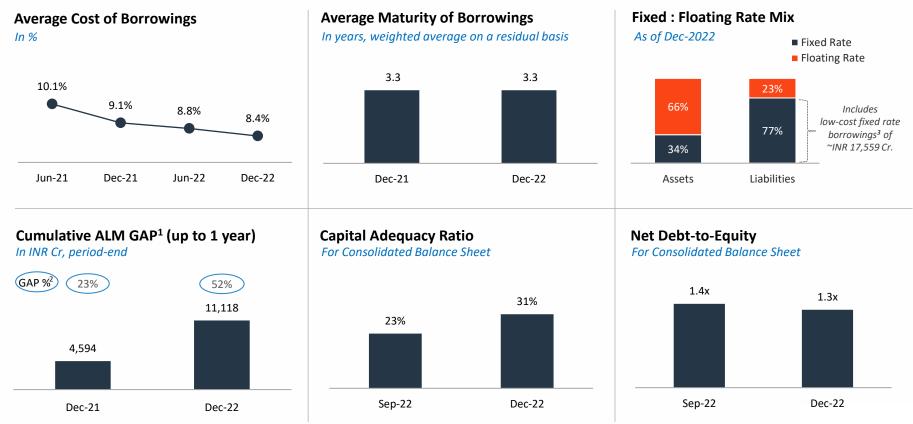


- We have created one-time additional provisioning buffer of INR 1,073 Cr on Stage 1 and Stage 2 assets of Wholesale 1.0^{*} AUM in Q3FY23
 - \circ $\,$ With this provision, we have adequately provided towards Wholesale 1.0 AUM $\,$
 - We are in the process of reducing our Wholesale 1.0 AUM, in line with our strategy, through a combination of various means such as accelerated repayments, settlement, etc.
- Provision Coverage Ratio of Wholesale AUM stood at 16% vs 13% in Q2FY23
 - Stage 2+3 Provision Coverage Ratio of Wholesale AUM stood at 45% vs 40% in Q2FY23

(^) Wholesale 2.0 refers to loans sanctioned under CMML and new RE loans from FY22 onwards (*) Wholesale 1.0 refers to wholesale loans excluding the loans sanctioned under Wholesale 2.0.

Note: (1) GNPA and NNPA ratios for Dec-22 are disclosed basis the regulatory reporting.

Robust Liability Management



Note: (1) Cumulative GAP = Cumulative inflows up to 1-year – Cumulative outflows up to 1-year; (2) GAP% = Net flows (i.e., cumulative inflows – cumulative outflows) as a % of cumulative outflows (3) The Company has made NCD buyback of INR 997 Cr during the quarter



2. Retail Lending



Scaling our retail lending business



Retail AUM grew 29% YoY to INR 27,896 Crore



Quarterly disbursements grew 29% QoQ and 593% YoY to INR 5,111 Cr

Retail lending AUM grew to 43% of overall AUM mix now, from 33% in Q3FY22



In-house originated loan book is now larger than the acquired loan book



Launched 2 new products - Budget housing loan & LAP Plus



22 programs live across 20 partners, including fintech & consumer tech firms

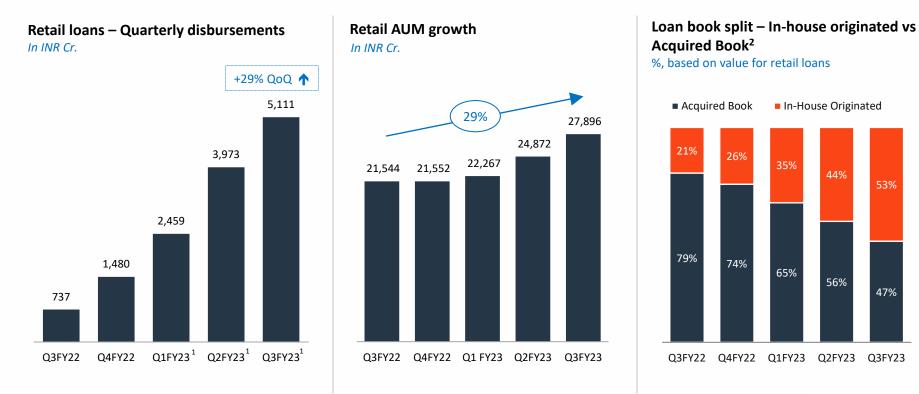


Launched maiden brand campaign to build the brand 'Piramal Finance' in our target segment



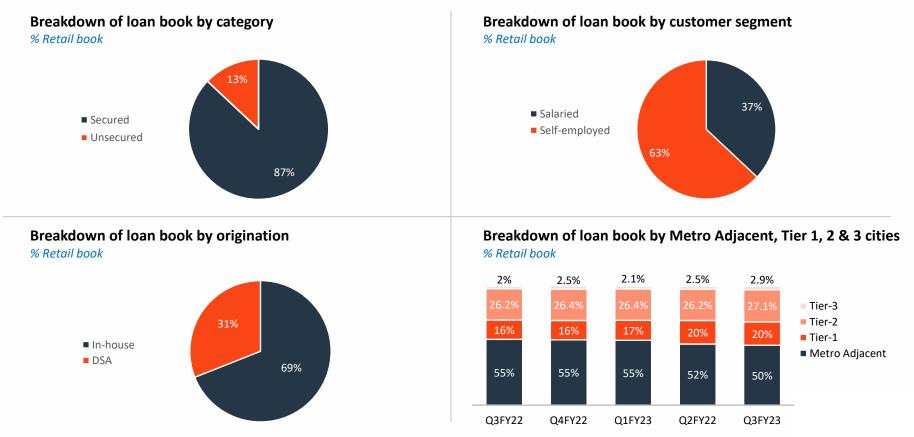


In-house originated book is now larger than the size of acquired book



Note: (1) Includes Pool Purchases of INR 326 Cr, INR 408 Cr and INR 287 Cr for Q1FY23, Q2FY23 and Q3FY23 respectively (2) Acquired through DHFL acquisition

Retail AUM: Well diversified across various parameters



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Disbursements: Diversified product mix resulting in higher yields

Disbursements across product segments

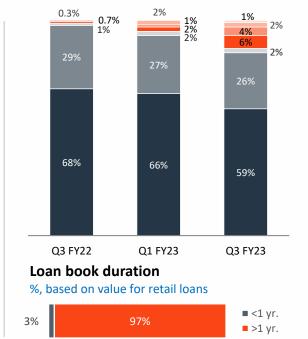
%, based on value for retail loans

Loan book across product segments %, based on value for retail loans

Disbursement vields %, for retail loans (excl. loans < 1 year duration)

Personal Loans Microfinance MSME Unsecured Digital Embedded Finance Used Car Loans MSME Secured Housing



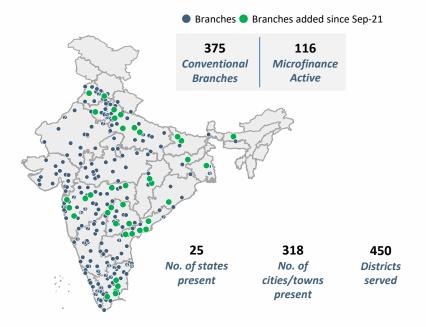




Note: Loan duration – Sanctioned / Originated Tenure

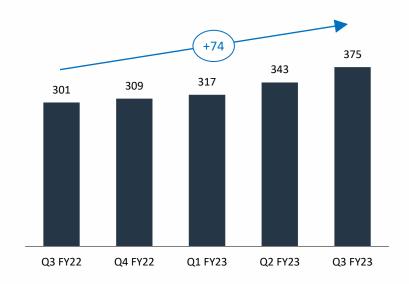
Branch Network: Growth of network from 301 to 375 branches

Integration with DHFL branches – plan to expand to 500-600 branches in 5 years



74 new disbursement active branches over last 1 year

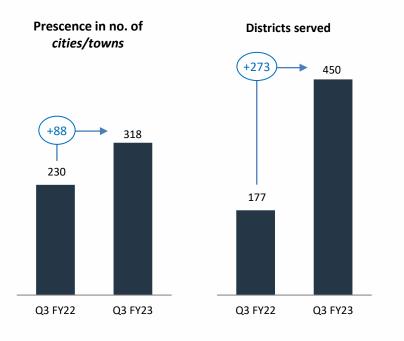
Branch additions No. of branches, excl. Microfinance-BC branches



An expanding network of 375 conventional branches and 116 microfinance active branches across the country

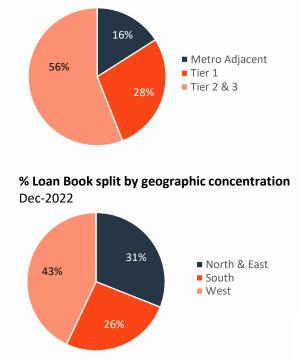
Branch Network: Expansion in new regions

Plan to serve in 1,000 locations in 5 years



Growing presence in small & mid-market across India

% branches split by Metro Adjacent and Tier¹ 1/2/3 cities/towns Dec-2022



Customer Segment: Expanded customer franchise to 2.6 mn

Customer Franchise¹ # mn Catering to customers across product segments New Customers Acquired



Cross Sell Disbursements of INR 1,862 Cr over last one year

Note: (1) Customer Franchise includes existing / past borrowers as well as co-borrowers

3,90,594

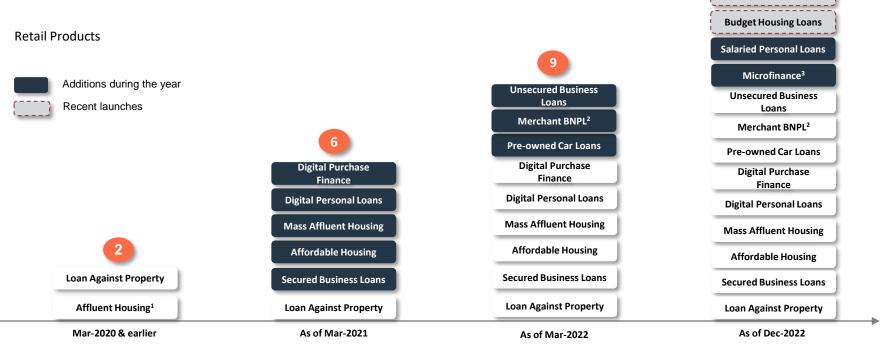
Q3FY23

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LAP Plus

Product: Expanding product offerings across the spectrum

Pivoting to a multi-product strategy in the segments in which banks are less present



Note: (1) Exited 'Affluent Housing' (in terms of new business) as the business pivots towards 'Affordable' and 'Mass Affluent' Housing under the new strategy (2) BNPL: Buy now, pay later (3) Launched Micro-finance through the Business Correspondent (BC) model in Q1 FY2023

Product: A multi-product retail lending platform across the risk-reward spectrum

Expanded our product offering in Q3 FY23 with the addition of Budget Housing & LAP Plus

	Product Segments (Retail Lending)	Products	Avg. disbursement ticket size (INR Lakh)	Disbursement yield (%)	Share in disbursements (%)	Loan Book % (Q3FY23)
		Affordable Housing		7.1 10.7%	37%	59%
ð	Housing ¹	Mass Affluent Housing	17.1			
ndin		Budget Housing NEW				
'Phygital' lending		Secured Business Loan		12.4%	15%	
ygita	MSME Secured ¹	Loan Against Property (LAP)	19.1			26%
Чd,		LAP Plus ^{NEW}				
	Microfinance ¹	Microfinance Loans	0.3	18.8%	4%	2%
	Personal Loans	Salaried Personal Loans	4.3	17.5%	6%	1%
	Used Car Loans ¹	Pre-owned Car Loans	6.1	16.1%	5%	2%
Iding	MSME Unsecured	Unsecured Business Loans	6 19.4%	10.4%	9%	4%
ul len	MSME Unsecured	Merchant BNPL		9%	4%	
Digital lending	Digital Embedded	Digital Embedded Digital Purchase Finance		10.00/	• • • •	6 3/
P	Finance	Digital Personal Loans	0.54	18.6%	24%	6%
	Weighted Avg. / Total		11.6	14.4%	100%	100%

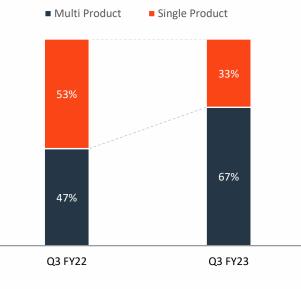
Note: (1) Includes direct assigned portfolios

Product: Expanding suit of products across branches

Home Loans continue to grow Home Loans / Loan against Property Quarterly disbursements In INR Cr. 5x 2,655 545 Q3FY22 **Q3FY23**

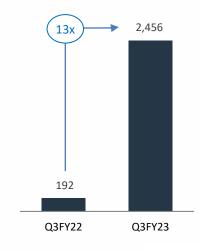
67% branches sell more than one product

Breakdown of branches¹ by no. of products sold



Resulting in strong disbursement growth across other products as well

Other Loans Quarterly disbursements In INR Cr.

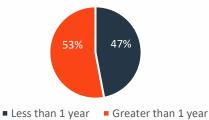


Digital Embedded Finance: Scaling-up partnerships with Fintech and Consumer Tech firms

Quarterly disbursements In INR Cr. 1,238 8x 153 Q3 FY22 Q3 FY23 Key Highlights: 26 **Programs** launched 850,000+ Customers served 36 seconds

least time taken for disbursed loan

Digital Loans Duration % book.



ļ Ųŗ Pre-owned Healthcare **Consumer Fintech** Cars Education ₹ æ. Payments & Digital Merchant Gold **OEMs**

Personal

Loans

INR 1,700 Cr In Asset Under Management

24% contribution to disbursements (Q3 FY23)

98% loans with zero-manual intervention

Key Capabilities

 \checkmark

Commerce

Highly modular, in-house developed loan origination & rule engine

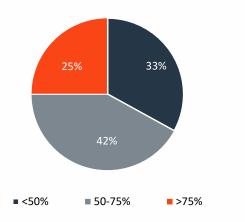
Loans

Categories in focus for Digital Embedded Finance solutions

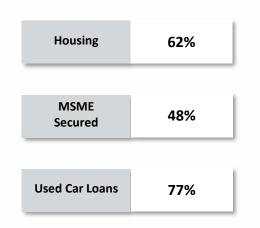
- Generic API stack for easy integration
- Agile squads for rapid go-to-market and scale up
- Proprietary fraud and underwriting models
- Deep in-house collections capabilities

Loan-to-Value (LTV) & Asset Mix

75% of loan book with an LTV of ≤75% *For Secured Lending Segments, %*



Average loan-to-value For Secured Lending Segments, %



By stage of construction For Housing segment only



Asset quality of the acquired book was in line with expectations

in <u>n</u>

3. Wholesale Lending



Continue to reduce Wholesale 1.0^{*} AUM and build a granular Wholesale 2.0[^] AUM

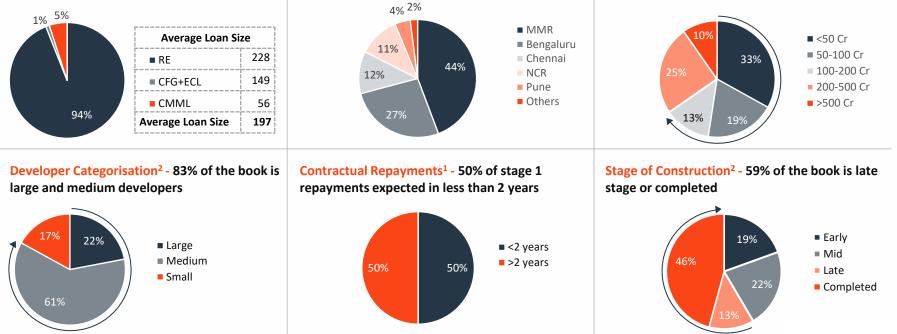


- Reduction in Wholesale 1.0^{*} AUM by INR 8,948 Cr (down by 20%) in since Dec-2021.
- Built a Wholesale 2.0[^] AUM across Real Estate and Corporate Mid Market Loans worth INR 1,870 Cr over the last few quarters.

Note: (^) Wholesale 2.0 refers to loans sanctioned under CMML and new RE loans from FY22 onwards (*) Wholesale 1.0 refers to wholesale loans excluding the loans sanctioned under Wholesale 2.0. (1) Includes wholesale loans acquired from DHFL acquisition (INR 785 Cr. as of Dec-2022) and PEL's share in AIFs & investments (INR 7,572 Cr. as of Dec'22)

A: Composition of Stage 1 Wholesale Book

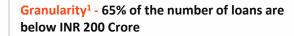
Sector Composition¹ - Over 90% of the book is into Real Estate lending; largely excludes promoter holdco corporate lending



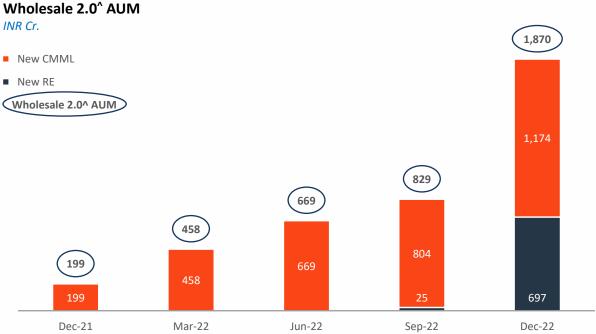
Geographical Exposure¹ - Diversified across

multiple geographies

Note: (1) Excludes development rights of Rs.1,335 Cr and DHFL book of INR 785 Cr; includes Wholesale 2.0 AUM of INR 1971 Cr (2) For RE book only CFG: Corporate Finance; ECL: Emerging Corporate Lending



B: Building a diversified and granular book backed by cash flows and assets

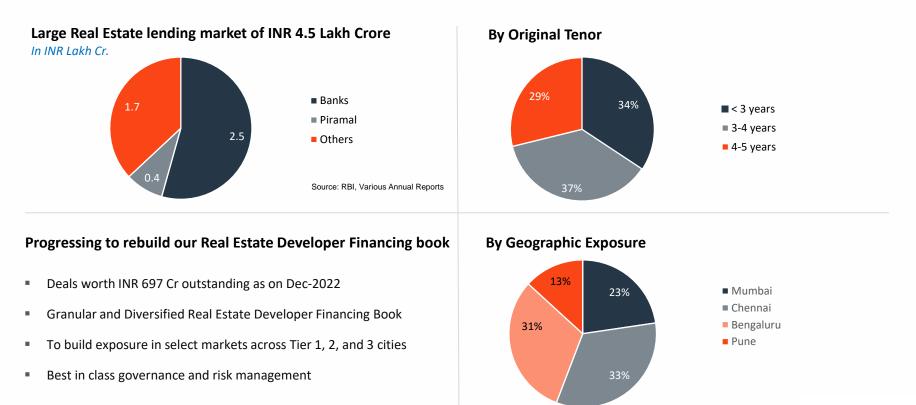


 Built a Wholesale 2.0[^] AUM worth INR 1,870 Cr as of Dec-2022.

 Added new loans worth INR 1,041 Cr during the quarter.

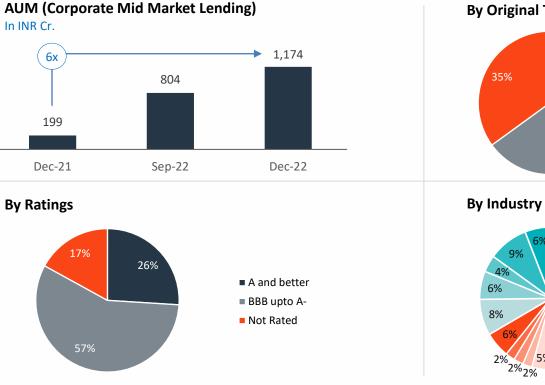
Note: (^) Wholesale 2.0 refers to loans sanctioned under CMML and new RE loans from FY22 onwards.

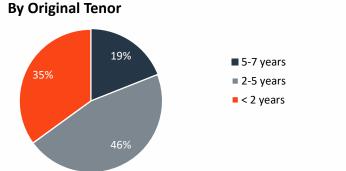
B: New Real Estate Loans: Capitalizing on the market gap and leveraging our strengths



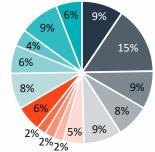
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B: Corporate Mid Market Lending: Building a granular book backed by cash flows





By Industry



- NBFC Cement Power IT I
- E-mobility
- Healthcare
- Warehousing
- Industrial Minerals

- NBFC MFI
- Shipping Pharma
- Renewable Energy
- Textile
- Broking
- Auto Component

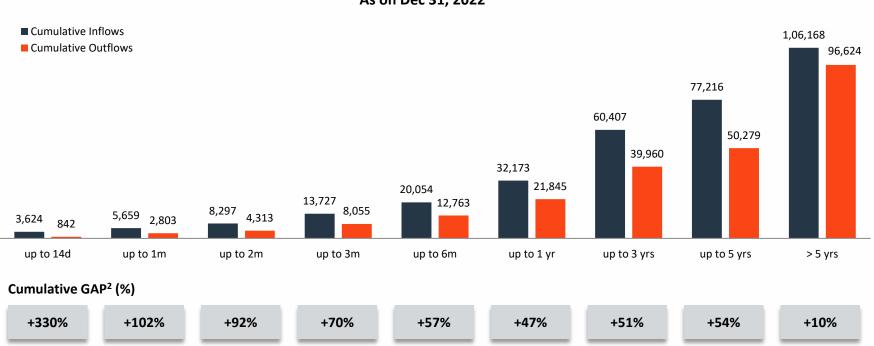
4. Liabilities





Asset-Liability Profile

In INR Cr.



As on Dec 31, 2022¹

Notes: (1) Based on static ALM for wholesale and behavioral ALM for the retail portfolio

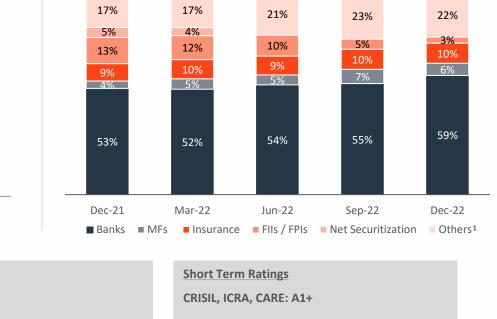
(2) Cumulative GAP (%) = Net flows (i.e., cumulative inflows - cumulative outflows) as a % of cumulative outflows

Diversifying The Borrowing Mix



Breakdown of Borrowing Mix by Type of Instruments

Breakdown of Borrowing Mix by Type of Lender



Notes: (1) 'Others' include employee benefit funds, financial institutions (incl. NHB) and Individuals/HUFs/Corporates, etc., which contribute 5%, 4% and 12%, respectively, to overall borrowings.

5. Financial Statements



Profit and Loss

In INR Cr.

Consolidated Income Statement	Q3 FY23	Q3 FY22	ΥΟΥ %	9M FY 23	9M FY 22	ΥοΥ %
Interest Income	1,995	2,158	-8%	5,878	5,230	12%
Other Operating Income	120	104	15%	314	239	32%
Operating Income	2,115	2,262	-7%	6,192	5,469	13%
Less: Interest Expense	973	1,249	-22%	3,038	3,106	-2%
Net Interest Income	1,141	1,013	13%	3,154	2,363	34%
Other Income	55	44	25%	141	94	50%
Total Income, net of interest expenses	1,197	1,057	13%	3,296	2,457	34%
Less: Operating expenses	559	310	80%	1,541	729	111%
Pre-Provision Operating Profit (PPOP)	638	747	-15%	1,754	1,728	2%
Less: Loan Loss Provisions & FV loss/(Gain) ²	579	(45)		4,012	(151)	
Profit Before Tax	59	792	-93%	(2,258)	1,879	-220%
Current & Deferred Tax ¹	(3,432)	211		(3,980)	443	
Profit After Tax (PAT)	3,491	581	500%	1,723	1,435	20%
Associate Income	54	174	-69%	376	425	-12%
PAT Before Exceptional Gain	3,545	755	369%	2,098	1,860	13%
Exceptional (Expense) / Gain	-	-		8,066	(153)	
PAT After Exceptional Gain	3,545	755	369%	10,164	1,707	495%
Profit from Discontinuing Operation	-	133		-	141	
Reported Net Profit / Loss after Tax	3,545	888	299%	10,164	1,848	450%

Note: Gain on Mutual Funds has been reclassified to operating income.

(1) INR 3,437 Cr of contingent tax provision was created on the uncertain tax positions of DHFL. Pursuant to assessment order dated 30th Dec 22, these provisions are no longer required and hence INR 3,328 Cr is written back in the P&L after adjusting the requisite tax provision and demand raised by income tax authority.

(2) Fair valuation/Buyback gains of INR 1,106 Cr includes:

• Pursuant to the restructuring of Shriram Capital, Company received shares in listed and unlisted entities of Shriram Group. Consequently, the Company has recognised fair value gain of INR 977 Cr (INR 717 Cr on initial recognition and subsequent MTM gains of INR 260 Cr in Q3FY23)

• Gain of INR 129 Cr on buy back of 6.75% PCHFL NCDs of INR 1,050 Cr

Consolidated Balance Sheet

In INR Cr.

Particulars		Q3 FY23 (Unaudited)
Assets		
Cash & Cash Equivalents		6,032
Gross Asset Under Management	64,867	
ECL Provision	6,485	
Net Asset Under Management		58,382
Investment in Shriram Group		6,586
Investment in Alternatives & Others		2,369
Fixed Assets / Intangibles		1,962
Net Assets/(Liability)		2,618
Total Assets		77,950
Liabilities		
Networth		31,241
Gross Debt		46,709
Total Liabilities		77,950

Key Ratios

Ratios	Q3 FY23
Yield (as % of Loan book) ¹	13.7%
Cost of Borrowing %	8.4%
NIM (as % of Loan book) ¹	7.1%
Cost to Assets (as % of AUM)	3.0%
Gross Debt to Equity	1.5x
Net Debt to Equity	1.3x

Total Assets: Asset Classification

Total Assets (INR Cr.)	Dec-22	Sep-22	Dec-21
Stage-1	49,725	48,134	60,195
Stage-2	7,741	10,231	3,439
Stage-3	4,264 ¹	2,210	2,158
Sub-Total	61,730	60,575	65,792
POCI	3,137	3,204	-
Total AUM	64,867	63,780	65,792
Total Provisions (INR Cr.)	Dec-22	Sep-22	Dec-21
Stage-1	1,659	978	1076
Stage-2	1,960	3,039	544
Stage-3	2,867 ¹	1,475	1,035
Total	6,485	5,491	2,655
Asset Quality Ratios (%)	Dec-22	Sep-22	Dec-21
Provision Coverage Ratio - Stage 1	3.3%	2.0%	1.8%
Provision Coverage Ratio - Stage 2	25%	30%	16%
Provision Coverage Ratio - Stage 3	67%	67%	48%
Total Provisions as a % of Total AUM	10.0%	8.6%	4.0%
GNPA Ratio (%) ²	4.0%	3.7%	3.3%
NNPA Ratio (%) ²	1.7%	1.3%	1.8%

Note: AUM includes loans, investment in nature of credit substitute and Security Receipts / Pass Through Certificates

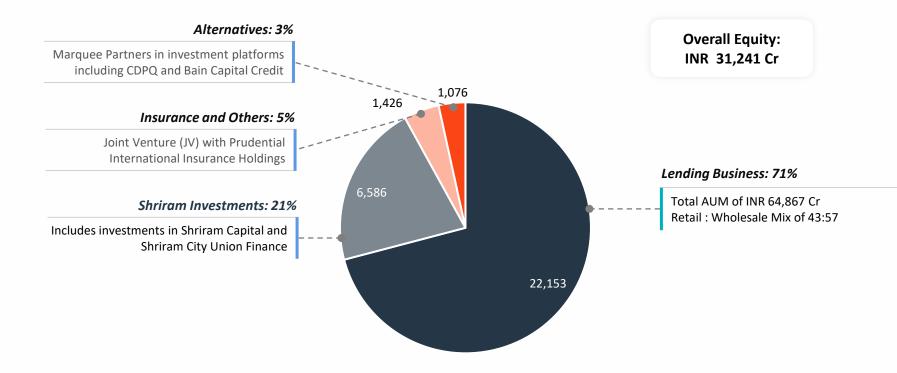
Prudential write-off of INR 771 Cr undertaken during the quarter

(1) Stage 3 includes a client group from a non-RE sector which is credit impaired, having an aggregate outstanding exposure of INR 1,908 Cr with a total provision of INR 1,483 Cr wherein large part of the exposure (INR 1,255 Cr) has not been categorized as NPA, pursuant to a hon'ble High Court order while balance facilities are not overdue. The GNPA and NNPA as of Dec-22 stands at 4.0% and 1.7%. We are in advance stage of resolution of this account.

(2) GNPA and NNPA ratio are disclosed basis the regulatory reporting.

Equity Break-up

In INR Cr.



Net worth strengthened to INR 31,241 Cr from INR 27,472 Cr in Q2FY23

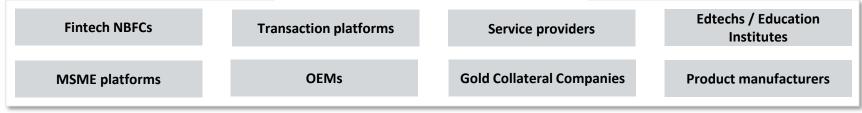


6. Appendix



Retail Assets: Partnerships with marquee FinTechs and Consumer techs

22 programs live across 20 partners





Disbursements by Products

Products (INR Cr.)	Q3FY23	Q2FY23	Q3FY22
Housing	1,875	1,490	337
MSME Secured ¹	780	806	208
Digital Unsecured	1,238	837	153
MSME Unsecured	457	319	21
Used Car Loans ²	242	164	18
Microfinance ¹	210	327	-
Salaried Personal Loans	309	31	-
Total	5,111	3,973	737

Note: (1) MSME Secured & Microfinance disbursements slightly lower due to focus on secured pool purchase (2) Lifetime highest disbursement of Used Car Loans, INR ~91 Cr in Q3 FY23

Wholesale Assets: Asset Classification

Total Assets (INR Cr.)	Dec-22	Sep-22	Dec-21
Stage-1	26,603	27,865	39,465
Stage-2	6,598	9,208	2,789
Stage-3 ¹	3,770 ¹	1,836	1,995
Total AUM	36,971	38,909	44,248
Total Provisions (INR Cr.)	Dec-22	Sep-22	Dec-21
Stage-1	1,346	742	953
Stage-2	1,915	3,001	518
Stage-3 ¹	2,722 ¹	1,366	981
Total	5,983	5,109	2,452
Asset Quality Ratios (%)	Dec-22	Sep-22	Dec-21
Provision Coverage Ratio - Stage 1	5.1%	2.7%	2.4%
Provision Coverage Ratio - Stage 2	29%	33%	19%
Provision Coverage Ratio - Stage 3	72%	74%	49%
Total Provisions as a % of Total AUM	16.2%	13.1%	5.5%

Note: Prudential write-off of INR 771 Cr undertaken during the quarter

AUM includes loans, investment in nature of credit substitute and Security Receipts / Pass Through Certificates

(1) Stage 3 includes a client group from a non-RE sector which is credit impaired, having an aggregate outstanding exposure of INR 1,908 Cr with a total provision of INR 1,483 Cr wherein large part of the exposure (INR 1,255 Cr) has not been categorized as NPA, pursuant to a hon'ble High Court order while balance facilities are not overdue. We are in advance stage of resolution of this account.