

# **Piramal Enterprises**

Q1 FY25 results presentation
13th Aug 2024







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**Q1 FY25 performance**Key highlights



### **Q1 FY25 business performance**



**AUM scale-up** 

**Total AUM** up 10% YoY to INR 70,576 Cr **Growth AUM**<sup>1</sup> at INR 57,601 Cr, up 51% YoY and 82% of total AUM

Retail - momentum sustaining

Retail AUM<sup>2</sup> (up 43% YoY) crossed INR 50,000 Cr | 72% of total AUM

Wholesale 2.0 – diversified, granular & profitable

Wholesale 2.0<sup>^</sup> AUM at INR 7,071 Cr, up 132% YoY% and 11% QoQ | Avg. ticket size – INR 74 Cr

Legacy (discontinued) book rundown

**Legacy (discontinued)\*** AUM (INR 12,975 Cr) at 18% of total AUM | **Down 70%** since end-March 2022

Stable asset quality

Retail 90+ DPD<sup>3</sup> at 0.6% | Wholesale 2.0 asset quality strong
Overall, GNPA ratio at 2.7% and NNPA ratio at 1.1%

**Diversifying borrowing profile** 

Expanding securitization program | Debut US\$100mn social loan & US\$300mn USD sustainability bond<sup>4</sup>

## **Q1 FY25 financial performance**



Consol.	PAT	Consolidated Q1 FY25 PAT INR 181 Cr
1	NII & fee	<b>NII</b> <sup>1</sup> up 34% YoY to INR 900 Cr, led by Growth AUM up 51% YoY <b>Fee income</b> remains stable YoY at INR 97 Cr
Growth business	Opex & PPOP	Opex-to-AUM down 104 bps YoY to 4.6%   PPOP up 48% YoY to INR 375 Cr
Growth	Credit cost	Gross Credit cost <sup>2</sup> at 1.6% (vs 0.8% in Q1 FY24 <sup>3</sup> )
I	PBT	<b>PBT</b> of INR 205 Cr (vs INR 233 Cr in Q1 FY24).
Legacy	AUM rundown	AUM rundown of INR 1,597 Cr without incremental net credit cost

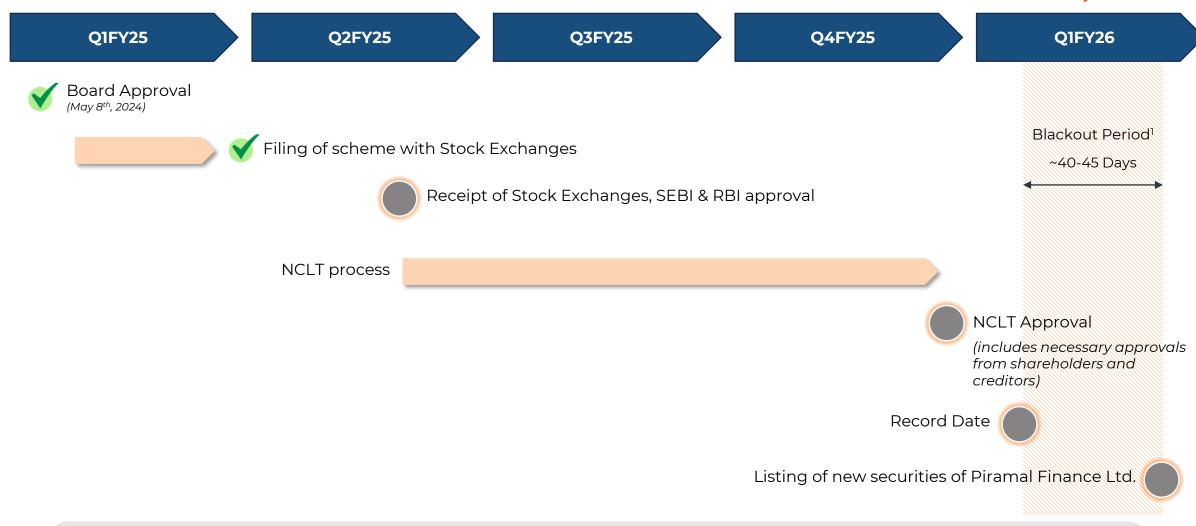
Notes: (1) Net interest income = interest income - interest expense

<sup>(2)</sup> Gross credit cost = Credit cost before POCI recoveries & others

<sup>(3)</sup> Gross credit cost in Q1FY24 includes one-time write-back of 1.3% on account of change in ECL policy

### **Update:** Proposed merger of PEL with PCHFL

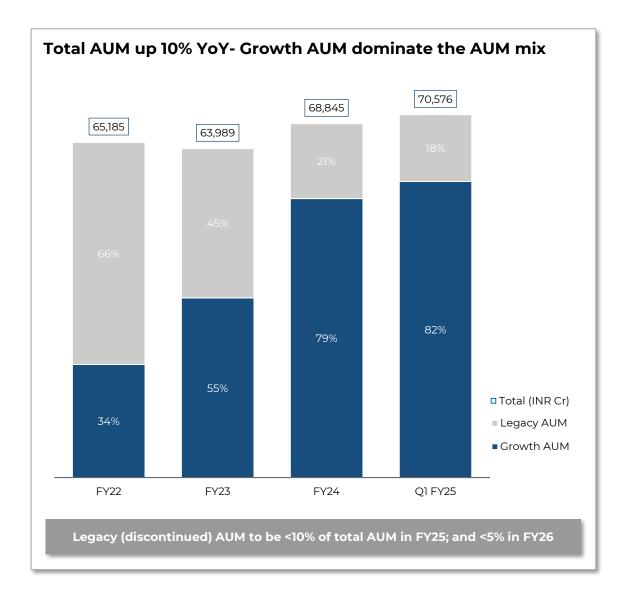


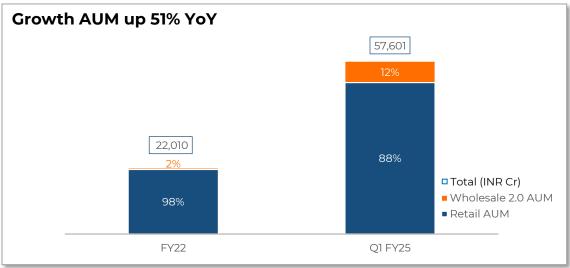


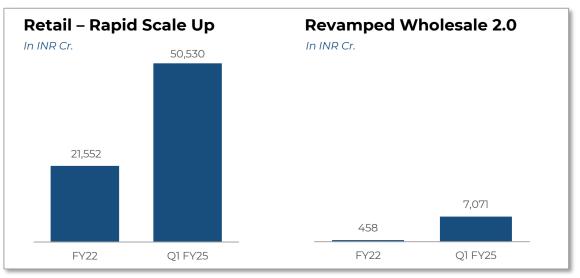
The implementation process is on track – proposed merger shall be completed within expected timelines

### **Growth business now 82% of total AUM**



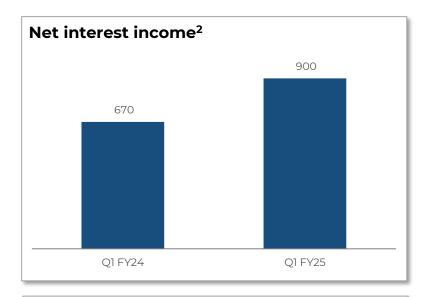


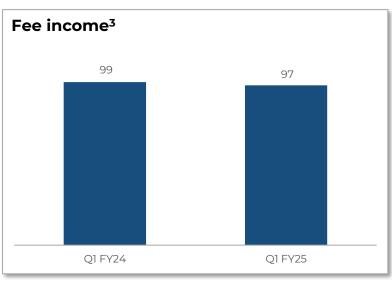




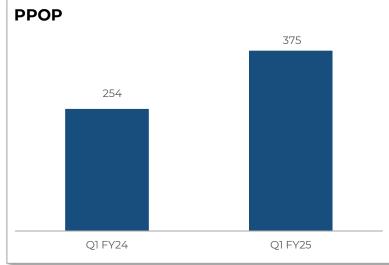
### Growth business<sup>1</sup> P&L

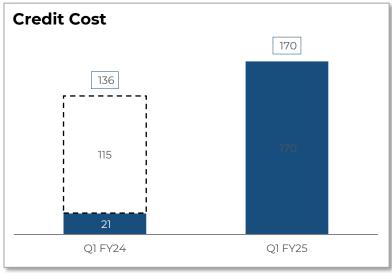


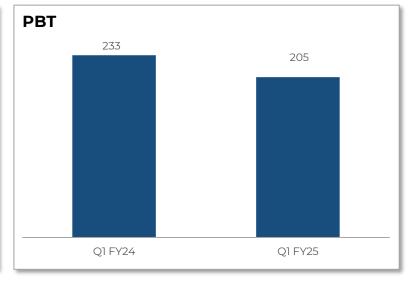






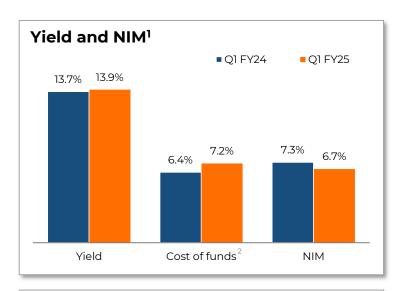


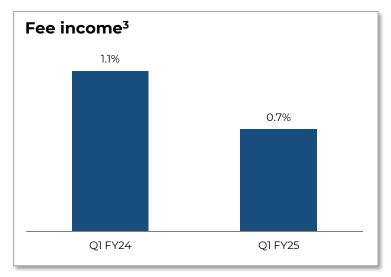


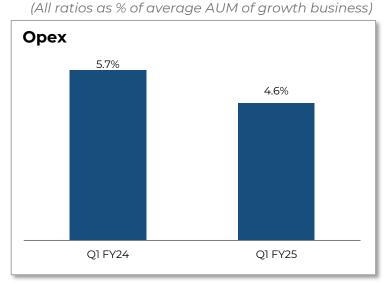


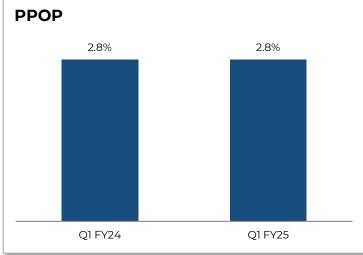
### Growth business profitability – opex ratio is the key driver

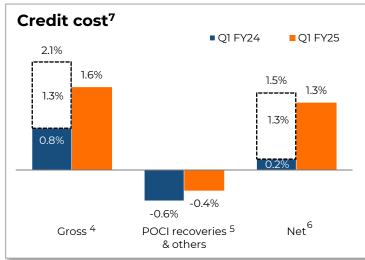


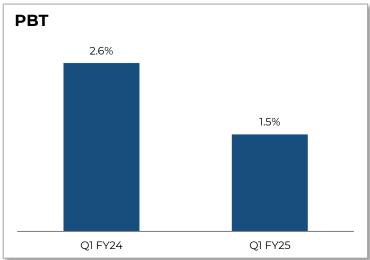












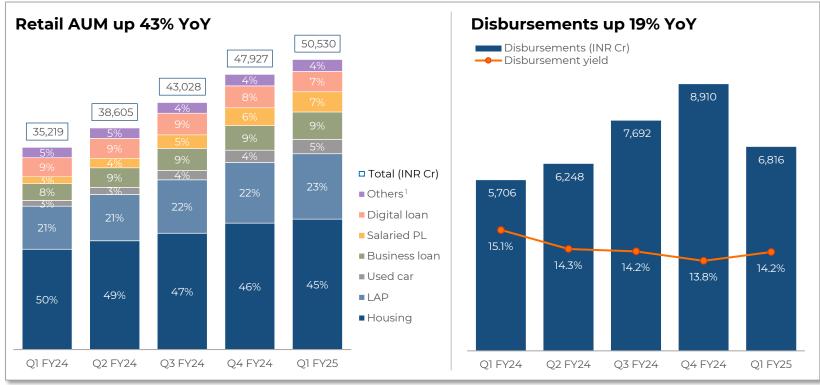


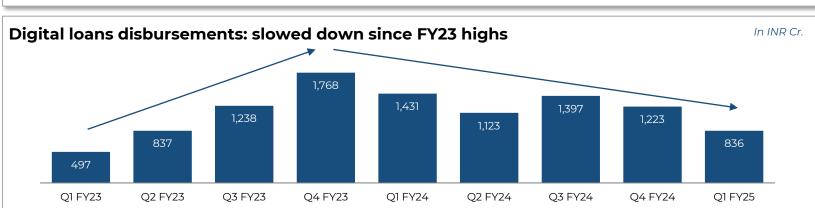
# Growth business a) Retail



## Retail – growth across product verticals; yields in a stable range





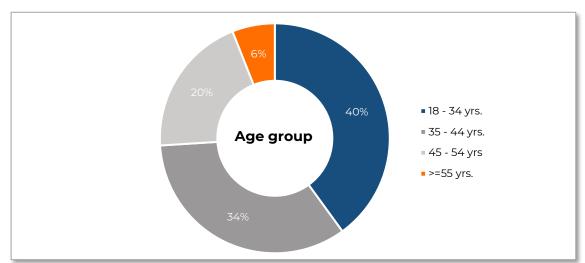


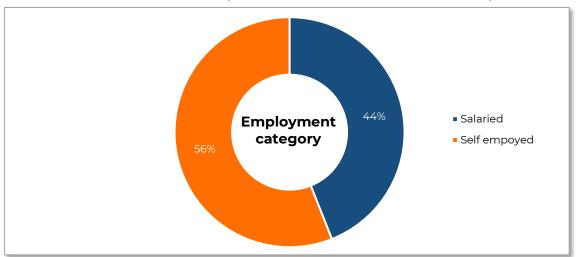
- Change in regulatory instructions from
   RBI had temporary impact (INR 255 Cr.) on
   disbursements in housing and LAP
- Digital Loans disbursements reduced by
   >50% from peak 5 quarters ago
- 75% of digital loan disbursement is credit
   protected primarily through FLDG
- Securitization picking up, with total 17 DA and 1 co-lending live programs

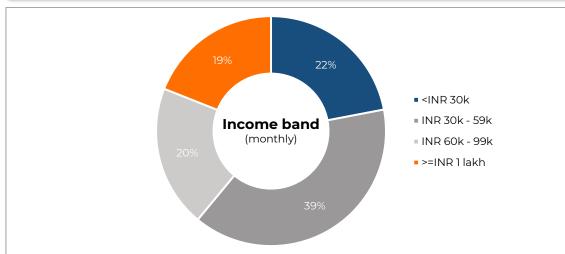
## Retail - customer profile for branch-based acquisition

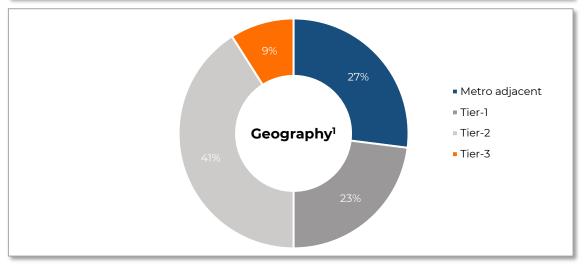


(All charts for number of customers acquired in FY24)





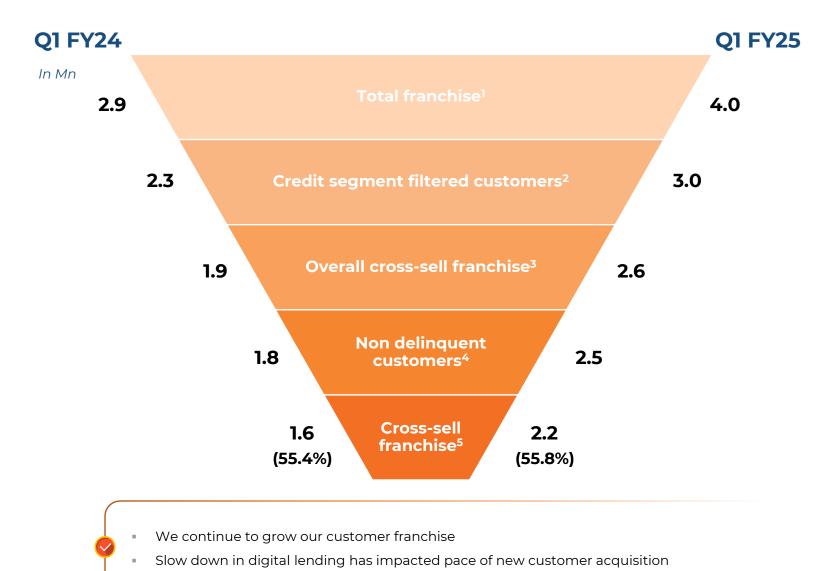


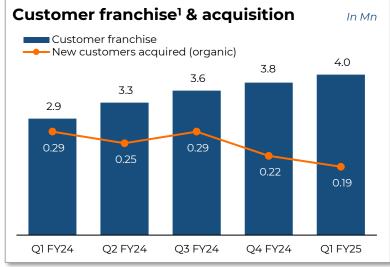


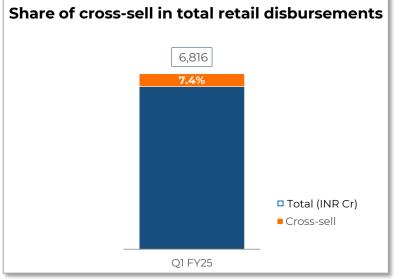
#### Customers acquired through branch network represent 91% of total retail AUM

### **Cross-sell franchise funnel**



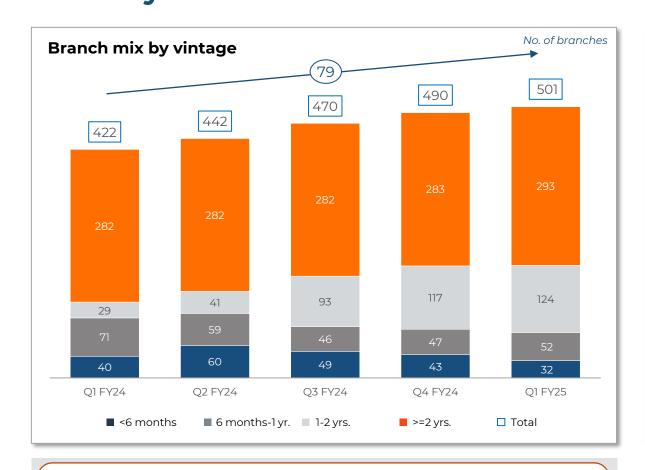


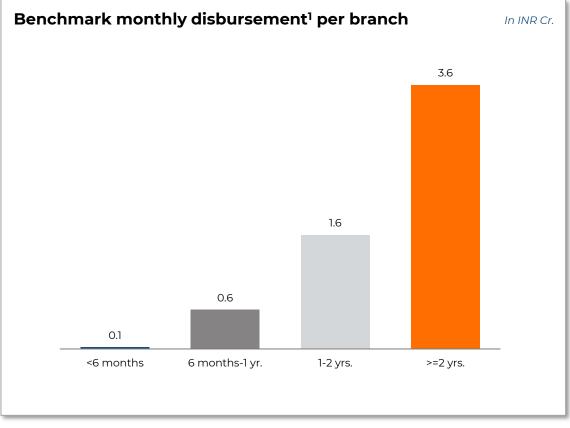




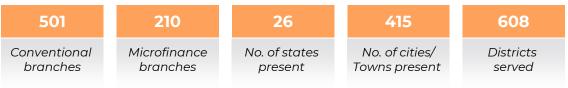
# Productivity improvement to continue, driven by increasing Branch maturity





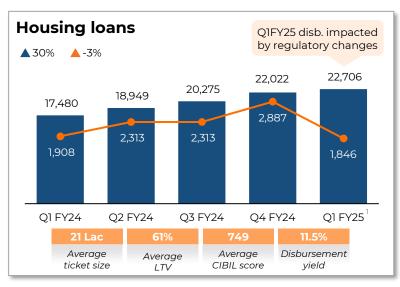


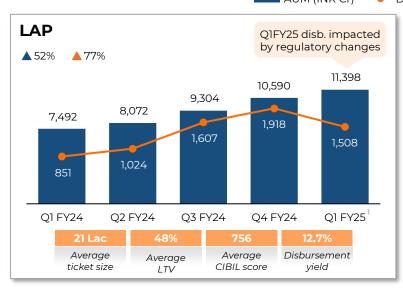
- > 80% of retail AUM's geographic exposure<sup>2</sup> is in metro adjacent and tier-2 & 3 cities as of 30<sup>th</sup> Jun '24
- Plan to expand up to 600 branches

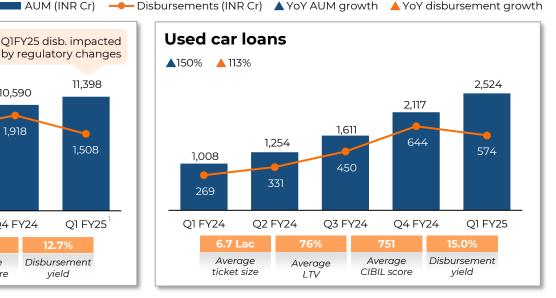


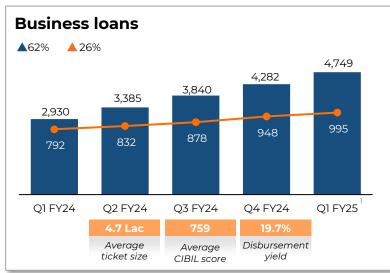
### **Strong growth momentum across products**

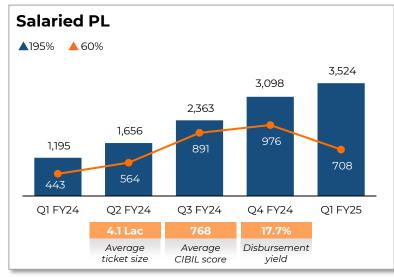


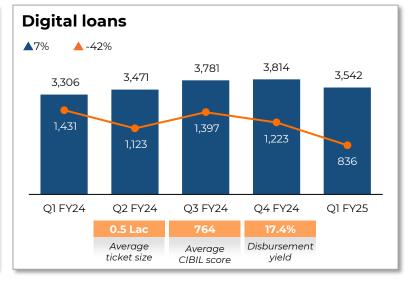






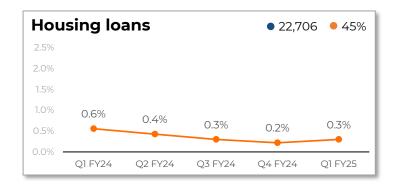




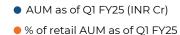


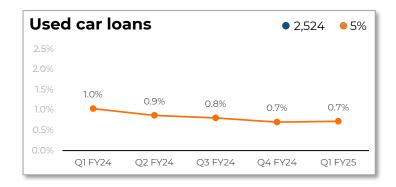
### Retail risk – 90+ DPD<sup>1</sup>, by product

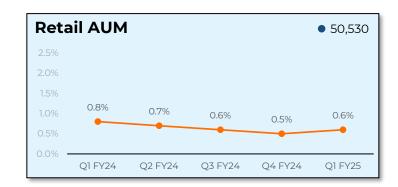


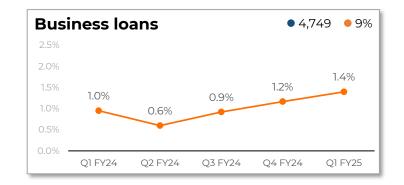


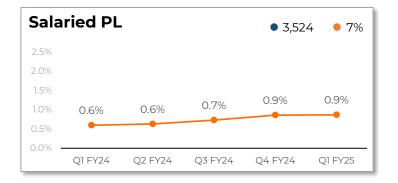


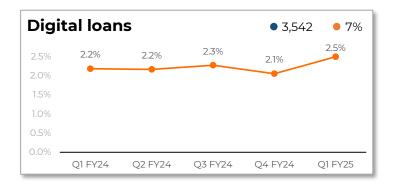






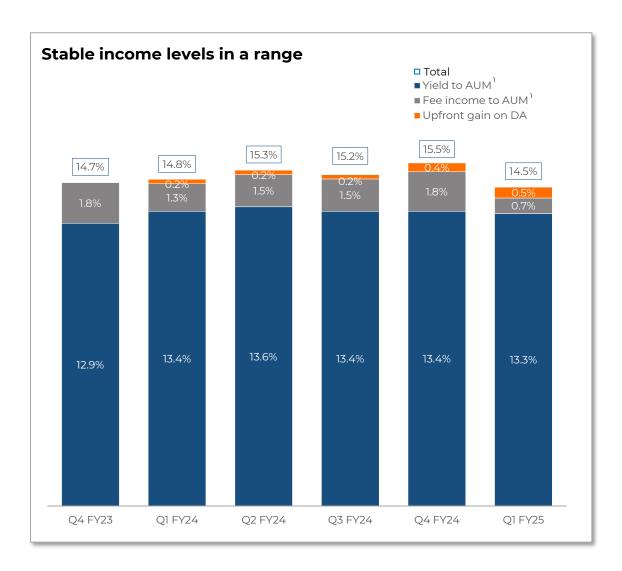


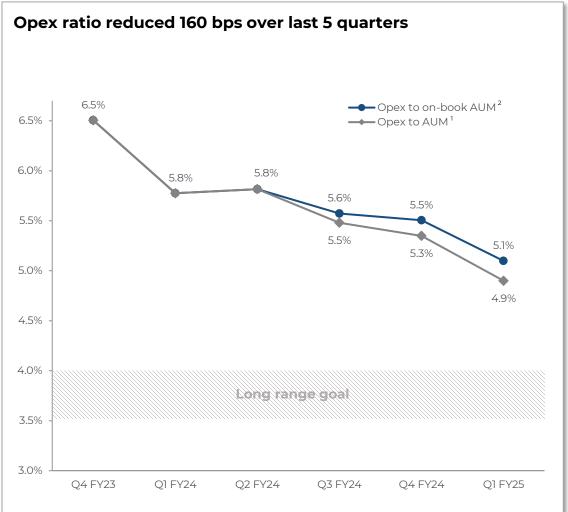




## Retail: Stable income profile - opex ratios moderating









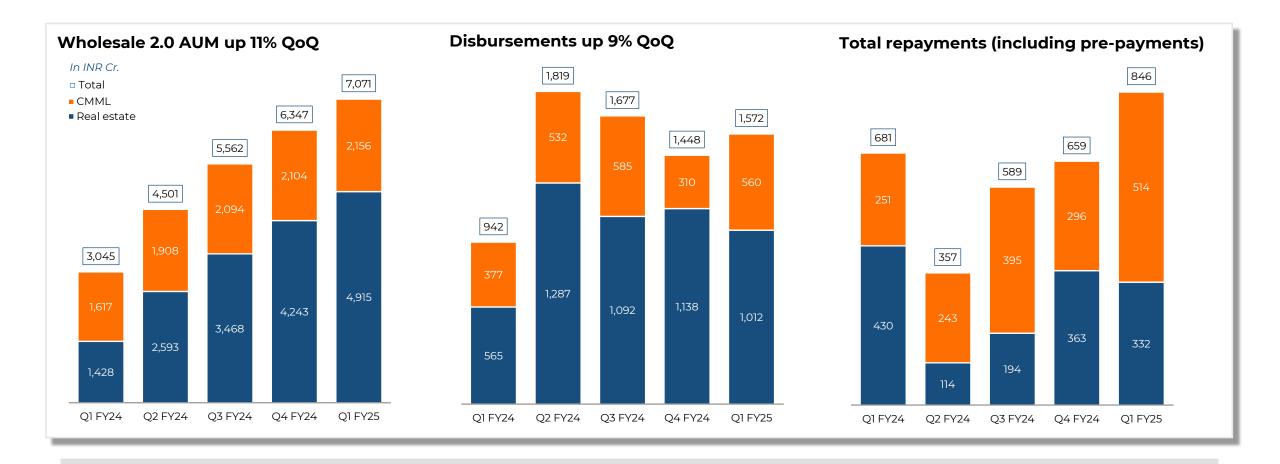
# **Growth business**

b) Wholesale 2.0



# Wholesale 2.0 - Building a diversified and granular book backed by cash flows and assets

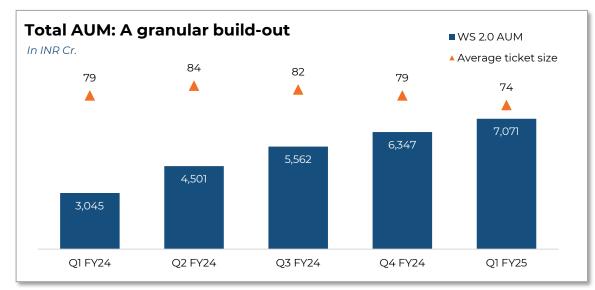




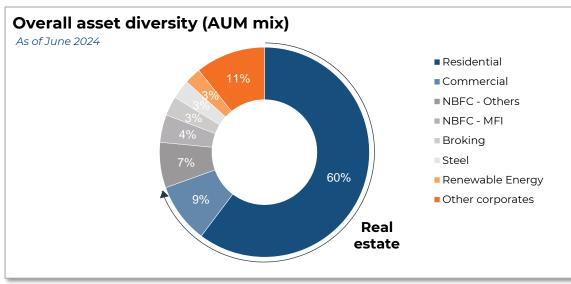
- Disbursements of INR 1,572 Cr in Q1 FY25; INR 572 Cr disbursed in Jun'2024
- **Performing well**, in line with or ahead of underwriting, as reflected in prepayments
- Pre-payments received worth INR 602 Cr in Q1 FY25
- Exited deals worth INR 2,097 Cr in total so far

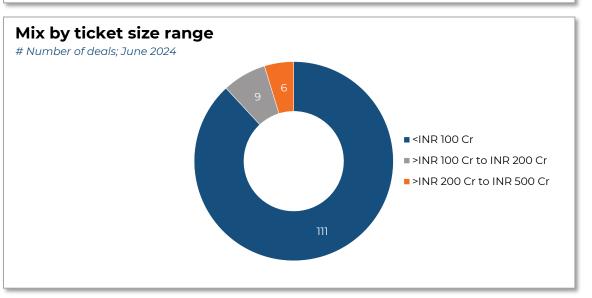
### Wholesale 2.0: Granular and diversified build-out







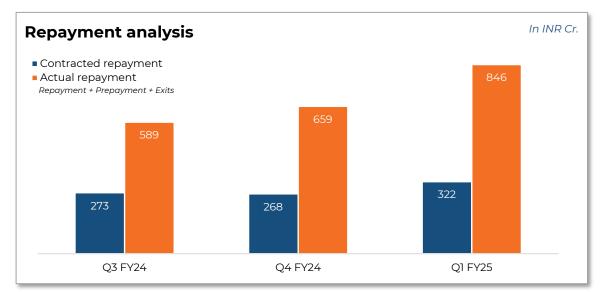


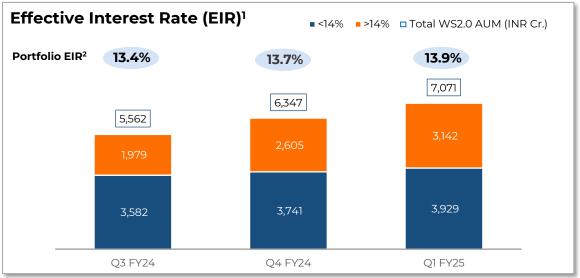


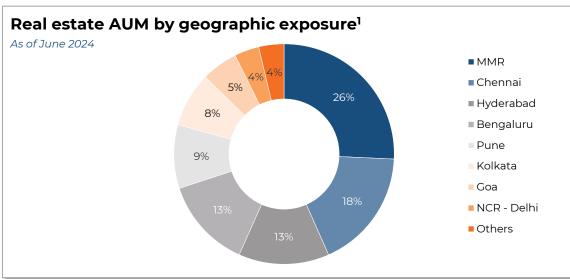
Note: All charts represents data for outstanding AUM 20

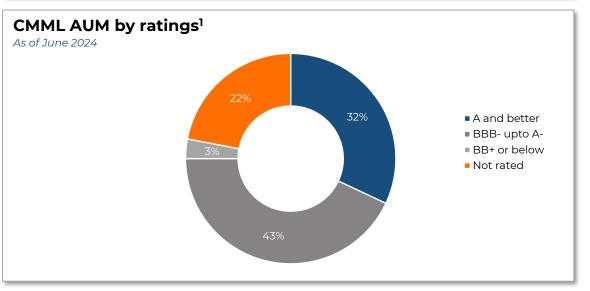
### Wholesale 2.0: Portfolio analysis











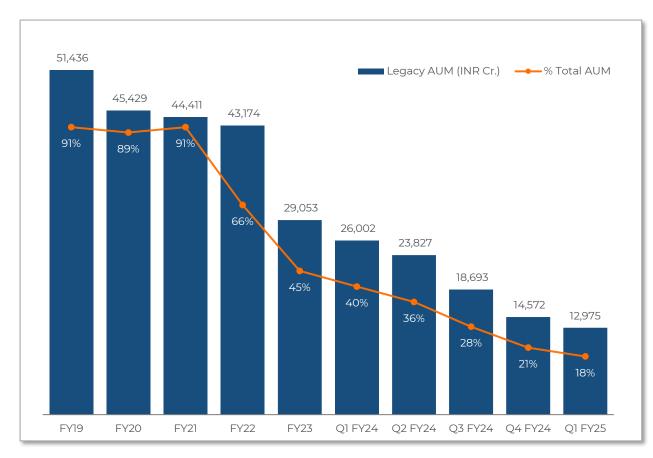


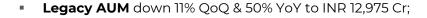
# Legacy (discontinued) business



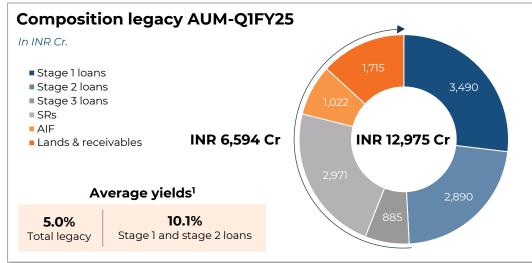
### Rapidly reducing legacy AUM

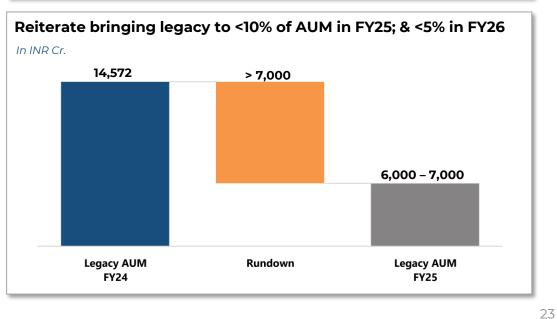






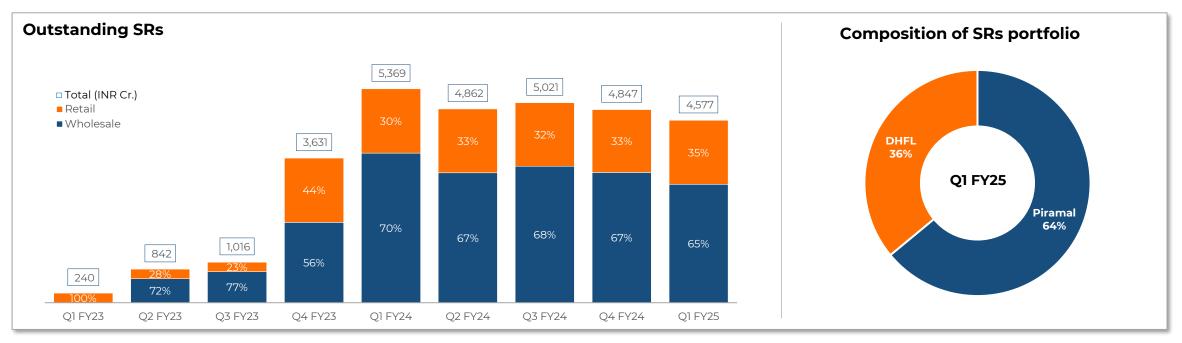
- The rundown in Q1 FY25 with no incremental net credit cost.
- Provision of INR 2,012 Cr. held against the legacy AUM





## **Security receipts: peaked in Q1 FY24**





- SRs down 15% since Q1 FY24, led by cash realisation of INR 1,701 Cr. With gross addition of INR 30 Cr in Q1 FY25, SR book stood at 4,577 Cr
- Concluded 1 ARC transaction (retail) in Q1 FY25 with total deal value of INR 35 Cr under 15:85 structure. SR's issued worth INR 30 Cr



**Financials** 



# **Profit and loss statement – consolidated entity**

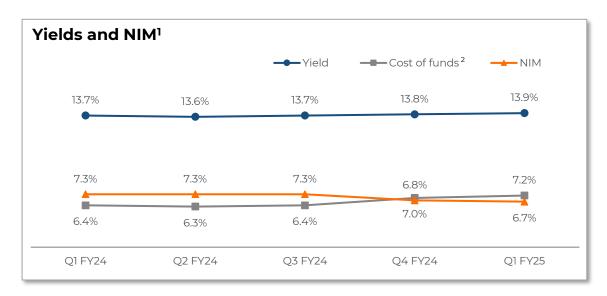


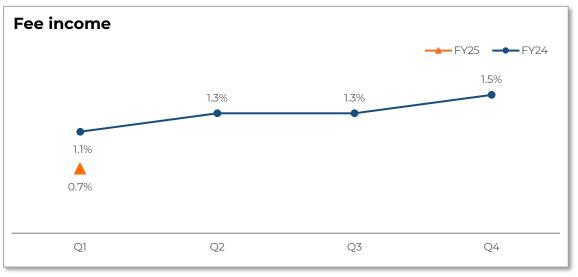
Consolidated income statement	Q1 FY25	Q1 FY24	YoY %	Q4 FY24	QoQ %
Interest income	2,011	1,725	17%	1,944	3%
Less: Interest expense	1,205	1,044	15%	1,189	1%
Net interest income (A)	807	681	18%	755	<b>7</b> %
Fee & commission	109	90	21%	190	(43%)
Dividend	-	76		49	
Others <sup>1</sup>	58	44	33%	84	(31%)
Other income (B)	167	210	(21%)	323	(48%)
Total income (A+B)	973	891	9%	1,078	(10%)
Less: Operating expenses (Opex)	703	628	12%	785	(10%)
Pre-provision operating profit (PPOP)	270	263	3%	293	(8%)
Less: Loan loss provisions & FV loss / (gain)	133	179	(26%)	3,354	(96%)
Less: Shriram FV loss / (gain) <sup>1</sup>	-	(855)		(871)	
Less: Goodwill write-off	-	278		-	
Profit before tax	137	661	(79%)	(2,191)	
Add: Exceptional gain / (loss) <sup>2</sup>	104	-		1,518	(93%)
Less: Current & deferred tax	66	173	(62%)	(821)	
Add: Associate income	8	21	(64%)	(11)	
Reported net profit / loss after tax	181	509	(64%)	137	<b>32</b> %

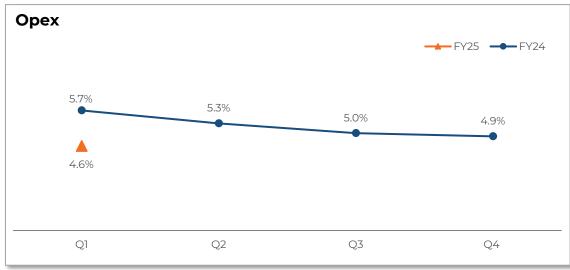
## P&L performance – growth business

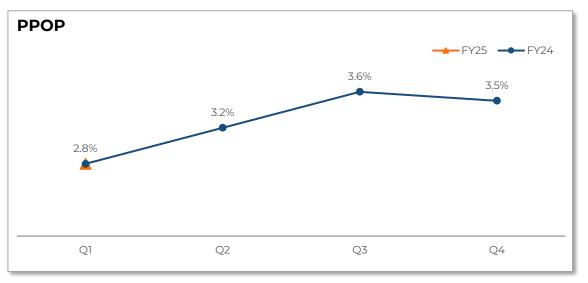


(All ratios as % of average AUM of growth business)









# **Balance sheet and key ratios**



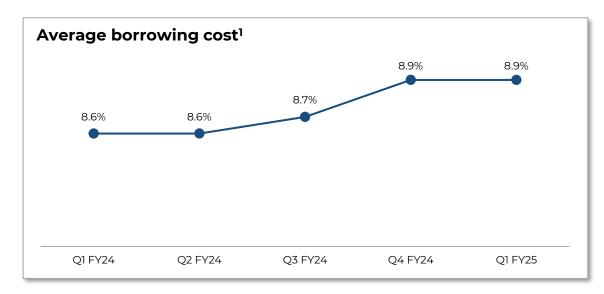
Consolidated balance sheet (INR Cr				
Particulars	Q1 FY25	Q4 FY24	Q1 FY24	
<u>Assets</u>				
Cash & liquid investments	5,803	6,247	9,613	
Gross asset under management	68,053	67,219	63,938	
ECL provision	2,997	3,429	2,828	
Net assets under management	65,056	63,790	61,110	
Investments in Shriram group	1,708	1,708	2,278	
Investments in alternatives and others	3,141	2,537	2,252	
Fixed assets	2,750	2,734	1,686	
Net assets / (liability)	3,230	2,943	982	
Total assets	81,688	79,959	77,921	
<u>Liabilities</u>				
Net worth	26,863	26,557	30,844	
Gross debt	54,825	53,402	47,077	
Total liabilities	81,688	79,959	77,921	
Leverage ratios				
Gross debt to equity (x)	2.0	2.0	1.5	
Net debt to equity (x)	1.8	1.8	1.2	

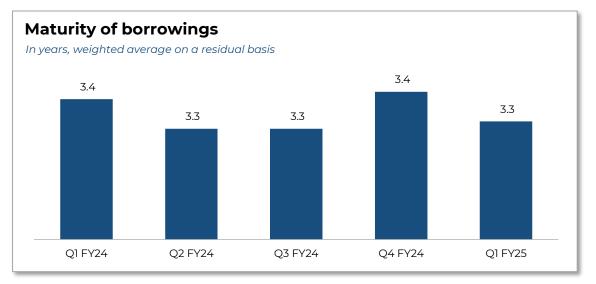


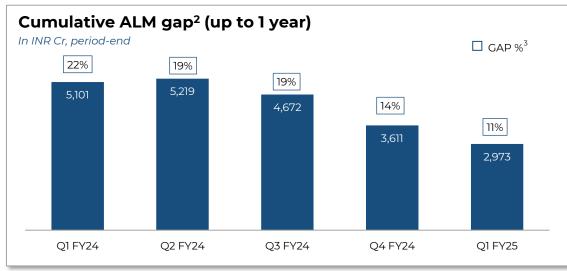
Total capital adequacy at 24.4% with net worth of INR 26,863 Cr

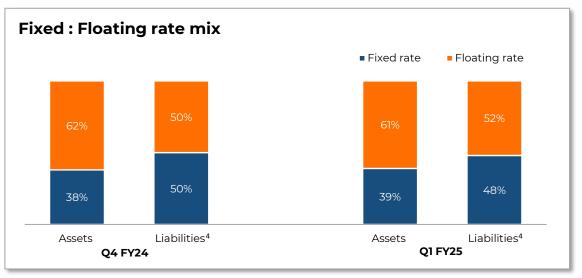
### **Liabilities management**











Notes: (1) Borrowing cost =Interest Expense / Average interest - bearing liabilities

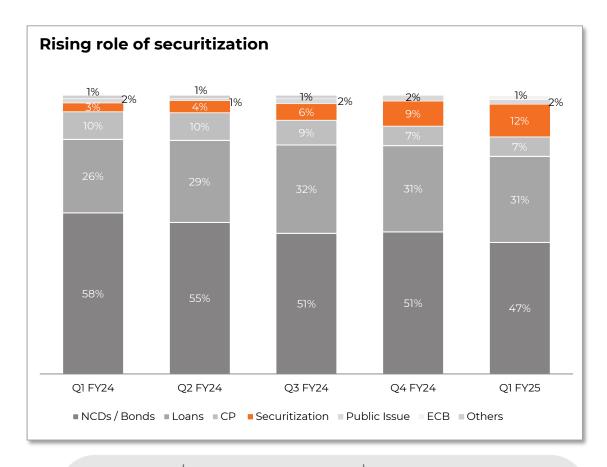
(2) Cumulative GAP = Cumulative inflows up to 1-year - cumulative outflows up to 1-year

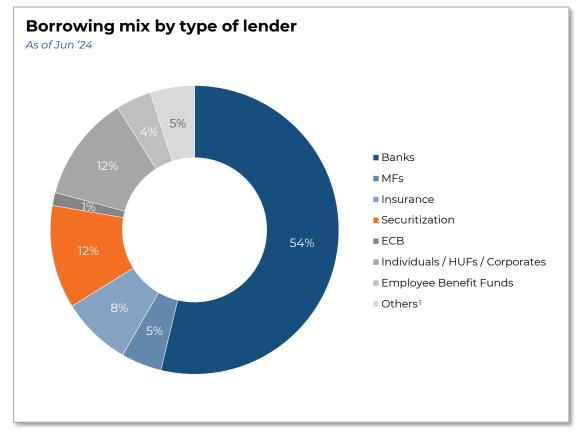
(3) GAP% = Net flows (i.e., cumulative inflows - cumulative outflows) as a % of cumulative outflows

(4) Liabilities includes fixed rate borrowings of INR 16,172 Cr for Q1 FY25 & 16,172 Cr for Q4 FY24

### Diversifying the borrowing mix







**Domestic** ratings Long term ratings **ICRA & CARE: AA Outlook Stable** 

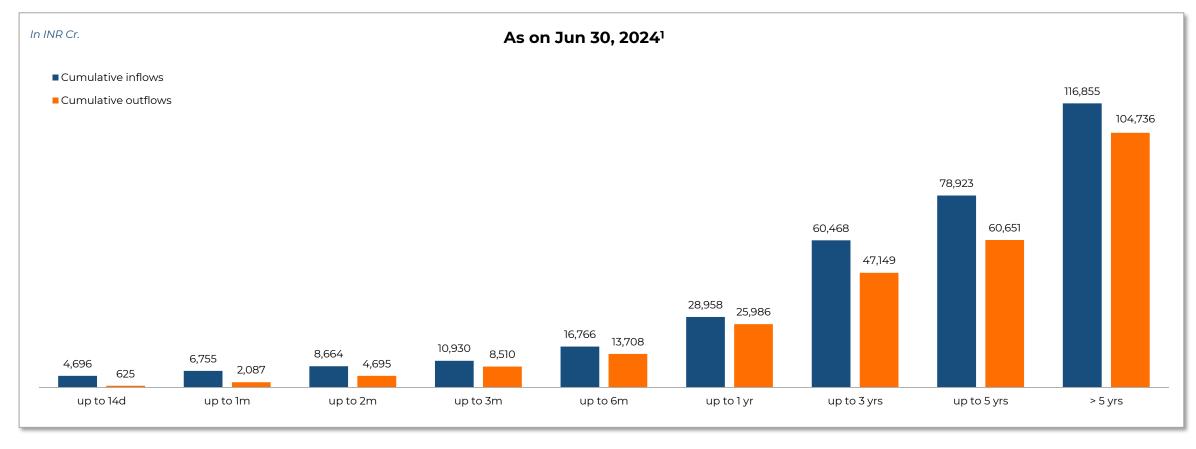
**Short term ratings** CRISIL, ICRA, CARE: A1+

International ratings S&P: BB-Moody's: Ba3

Maiden international credit ratings received | \$100mn social impact loan | \$300mn USD sustainability bond<sup>2</sup>

### **Asset-liability profile**



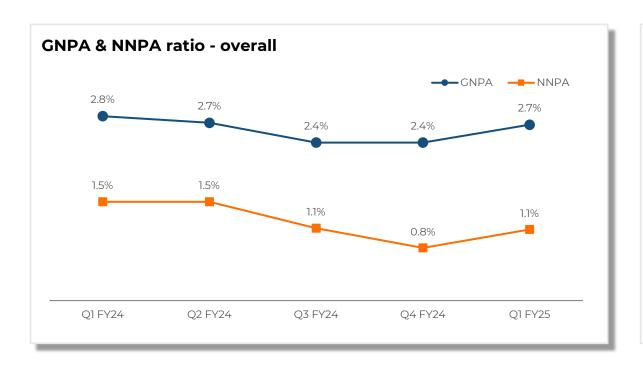


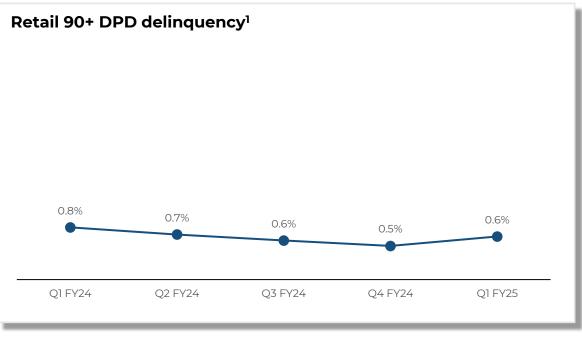


+652% +224% +85% +28% +22% +11% +28% +30% +12%

### **Asset quality**







- Total wholesale stage 2+3 assets are down 10% YoY to INR 3,775 Cr with PCR of 38% vs 34% in Q1 FY24
- SRs down 15% since Q1 FY24, led by cash realisation of INR 1,701 Cr

Note: (1) 90+ DPD delinquency = 90 to 179 days DPD



**Appendix** 



### **Asset classification: total assets**



Total assets (INR Cr.)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	61,594	60,308	56,950
Stage 2	3,940	4,461	4,164
Stage 3	1,641	1,430	1,484
Sub-Total	67,175	66,199	62,598
POCI	877	1,020	1,340
Total AUM¹	68,053	67,219	63,938
Total provisions (INR Cr.)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	1,174	1,567	1,149
Stage 2	839	928	967
Stage 3	984	934	712
Total	2,997	3,429	2,828
Provision coverage ratio (%)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	1.9%	2.6%	2.0%
Stage 2	21%	21%	23%
Stage 3	60%	65%	48%
Total provisions as a % of total AUM	4.4%	5.1%	4.4%
GNPA ratio (%)	2.7%	2.4%	2.8%
NNPA ratio (%)	1.1%	0.8%	1.5%

### **Asset classification: retail assets**



Total assets (INR Cr.)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	45,324	43,664	32,104
Stage 2	1,050	986	829
Stage 3	756	631	618
Sub-Total	47,130	45,280	33,551
POCI	877	1,020	1,340
Total AUM <sup>1</sup>	48,007	46,301	34,891
Total provisions <sup>2</sup> (INR Cr.)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	455	538	375
Stage 2	123	32	28
Stage 3	279	230	221
Total	857	800	624
Provision coverage ratio <sup>2</sup> (%)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	1.0%	1.2%	1.2%
Stage 2	11.8%	3.3%	3.4%
Stage 3	37%	36%	36%
Total provisions as a % of total AUM	1.8%	1.7%	1.8%

### **Asset classification: wholesale assets**



Total assets (INR Cr.)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	16,270	16,644	24,846
Stage 2	2,890	3,475	3,335
Stage 3	885	799	866
Total AUM	20,045	20,919	29,047
Total provisions (INR Cr.)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	719	1,029	774
Stage 2	716	896	939
Stage 3	706	705	491
Total	2,140	2,629	2,204
Provision coverage ratio (%)	Q1 FY25	Q4 FY24	Q1 FY24
Stage 1	4.4%	6.2%	3.1%
Stage 2	25%	26%	28%
Stage 3	80%	88%	57%
Total provisions as a % of total AUM	10.7%	12.6%	7.6%

# Multi-product retail lending platform across the risk-reward spectrum – Q1 FY25



Product Segments	Products	Average disbursement ticket size (INR lakh)	Disbursement yield	Share in disbursements	AUM yield <sup>1</sup>	Share in AUM <sup>2</sup>
	Affordable housing					
A Housing	Mass affluent housing	20.9	11.5%	27.1%	11.5%	44.9%
	Budget housing					
Secured MSME (LAP)	Secured business loan  Loan against property (LAP)	21.5	12.7%	22.1%	12.8%	22.6%
<del></del>	LAP plus					
Used car loans	Pre-owned car loans	6.7	15.0%	8.4%	15.0%	5.0%
	Microfinance loans	0.6	18.9%	6.7%	18.4%	2.7%
Business loan	Business loans Merchant BNPL	8.2	20.3%	7.9%	20.0%	6.7%
Salaried PL	Salaried personal loans	4.1	17.7%	10.4%	17.6%	7.0%
Digital loan	Digital purchase finance  Digital personal loans	0.5	17.4%	12.3%	18.0%	7.0%
Total / weighted average		12.8	14.2%		13.5%	

### We expect ~15% AUM growth in FY25



Key metrices	Q4 FY24	Q1 FY25	Q4 FY25E
Total AUM (INR '000 Cr)	<b>~69</b> (+8% YoY)	<b>~71</b> (+10% YoY)	<b>~80</b> (~15% YoY)
Legacy (discontinued) AUM (as % Total AUM)	21%	18%	<10%
Retail : Wholesale mix	70:30	72:28	75 : 25
Exit quarter opex to AUM - growth business	4.9%	4.6%	4.6%

	FY28E targets	
Key metrices	FY24	FY28E
Retail growth	49% YoY	<b>26% CAGR</b> (from FY24)
Retail : Wholesale mix	70:30	75 : 25
Total AUM (INR '000 Cr)	<b>~69</b> (+8% YoY)	<b>~150</b> (21% CAGR from FY24)

- Profitability targets ROA of 3.0-3.3% by FY28E
- In addition, assessed carry forward losses of INR 10,627 Cr, provide an **upside potential** to ROA & PAT targets

### **Disclaimer**



Except for the historical information contained herein, statements in this presentation and any subsequent discussions, which include words or phrases such as 'will', 'aim', 'will likely result', 'would', 'believe', 'may', 'expect', 'will continue', 'anticipate', 'estimate', 'intend', 'plan', 'contemplate', 'seek to', 'future', 'objective', 'goal', 'likely', 'project', 'on-course', 'should', 'potential', 'pipeline', 'guidance', 'will pursue' 'trend line' and similar expressions or variations of such expressions may constitute 'forward-looking statements'.

These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements.

These risks and uncertainties include but are not limited to Piramal Enterprise Limited's ability to successfully implement its strategy, the Company's growth and expansion plans, obtain regulatory approvals, provisioning policies, technological changes, investment and business income, cash flow projections, exposure to market risks as well as other risks.

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## Dial-in details for Q1 FY25 earnings conference call



Event details	Location & time	Telephone numbers
	India – 4:30 PM (India standard time)	Universal dial-in +91 22 6280 1264 / +91 22 7115 8165
	USA – 7:00 AM (Eastern time – New York)	Toll free number 1 866 746 2133
	UK – 12:00 PM (London time)	Toll free number 0 808 101 1573
Conference call on 13 <sup>th</sup> Aug 2024	Singapore – 7:00 PM (Singapore time)	Toll free number 800 101 2045
	Hong Kong – 7:00 PM (Hong Kong time)	Toll free number 800 964 448
	Online Registration: We recommend to kindly pre-register using this link  Click here to Express Join the Call	To enable the participants to connect to the conference call without having to wait for an operator, please register at the above-mentioned link. You will receive dial in numbers, passcode, and a pin for the concall on the registered email address provided by you. Kindly dial into the call on the Conference Call date and use the passcode & pin to connect to call.



# Thank You

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