

Piramal Enterprises

Q2 & H1 FY25 results presentation

23 October 2024



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Summary of Q2 FY25 performance



Summary (1/3): Q2 FY25 performance



Headline AUM up 12% YoY

Total AUM up 12% YoY to INR 74,692 Cr Growth AUM at INR 62,626 Cr, up 45% YoY and 84% of total AUM

Retail now 73% of total AUM

Retail AUM up 42% YoY to INR 54,737 Cr | 73% of total AUM

Wholesale 2.0 – diversified, granular & profitable

Wholesale 2.0 AUM at INR 7,889 Cr, up 75% YoY% and 12% QoQ | Avg. ticket size – INR 75 Cr

Legacy (discontinued) book rundown

Legacy (discontinued) AUM (INR 12,066 Cr) at 16% of total AUM | **Down 72%** since end-March 2022 **Reiterate** taking legacy AUM to <10% of total AUM by March 2025

Asset quality

Retail 90+ DPD at 0.7% | Wholesale 2.0 asset quality strong
Overall, GNPA ratio at 3.1% and NNPA ratio at 1.5%

Diversifying borrowing profile

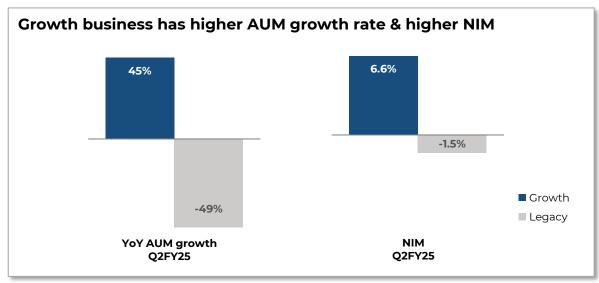
Securitization and **dollar borrowings** now form 14% and 5% of borrowings, respectively Further **raised US\$150mn** in USD bonds in October

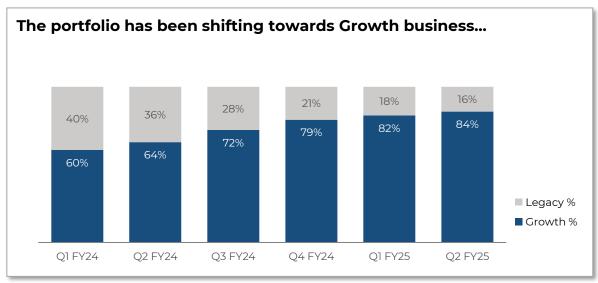
Consol. PAT

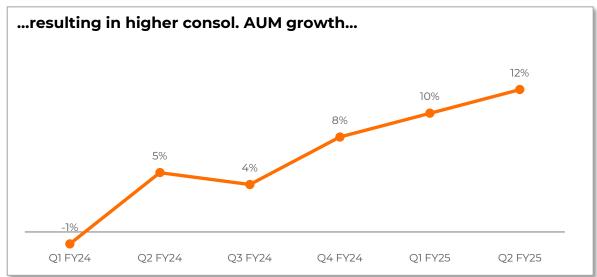
Consolidated Q2 FY25 PAT at INR 163 Cr (vs INR 181 Cr in Q1 FY25)

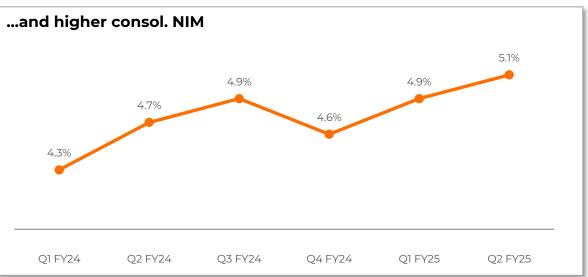
Summary (2/3): Consol. AUM growth & margins continue to improve due to mix shift







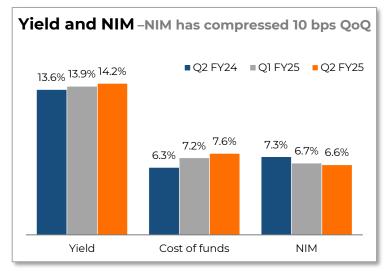


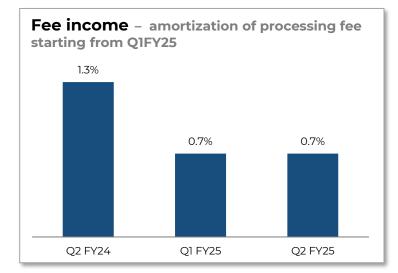


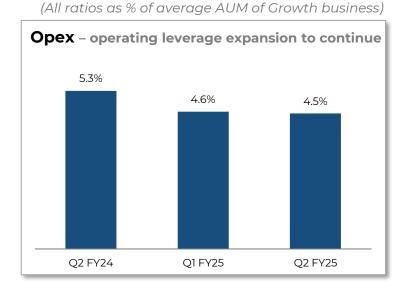
Summary (3/3): Growth business profitability* – opex ratio is the key

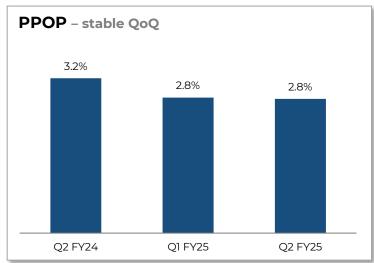


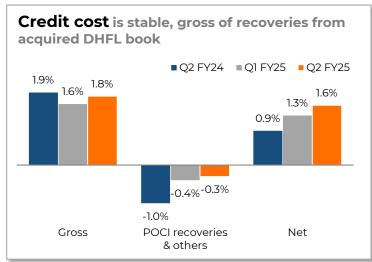
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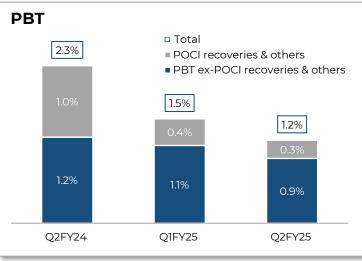












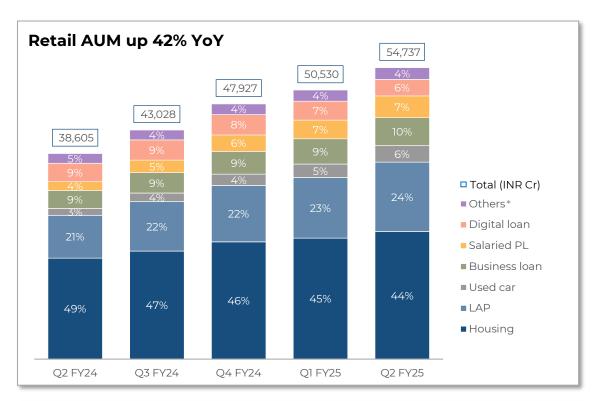


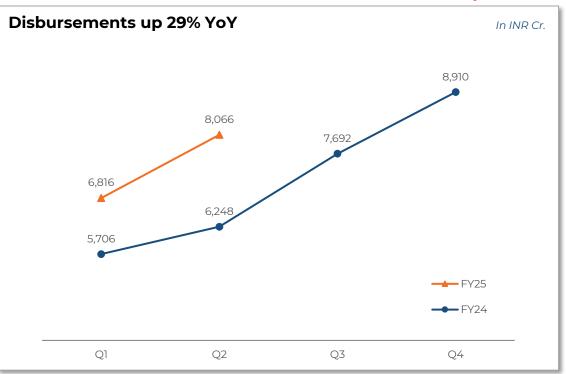
Growth businessRetail

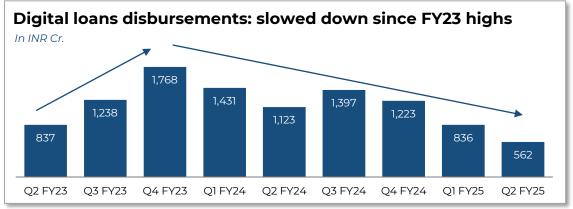


Retail – growth across product verticals





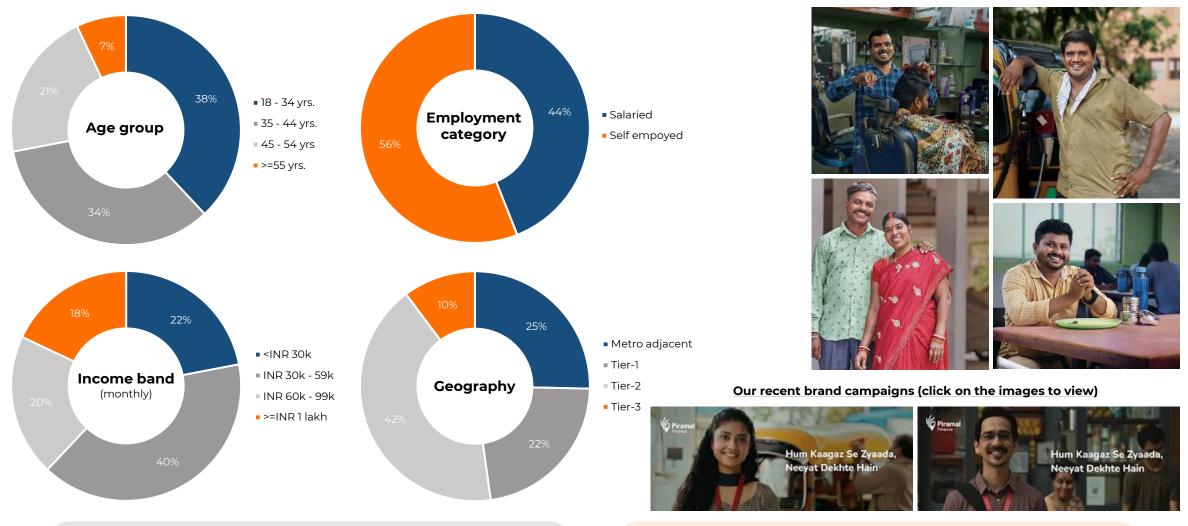




- **Digital Loans** disbursements reduced by ~70% from peak 6 quarters ago
- 85% of digital loan disbursement is credit protected primarily through FLDG
- Securitization picking up, with total 27 DA and 2 co-lending live programs

Retail - customer profile for branch-based acquisition



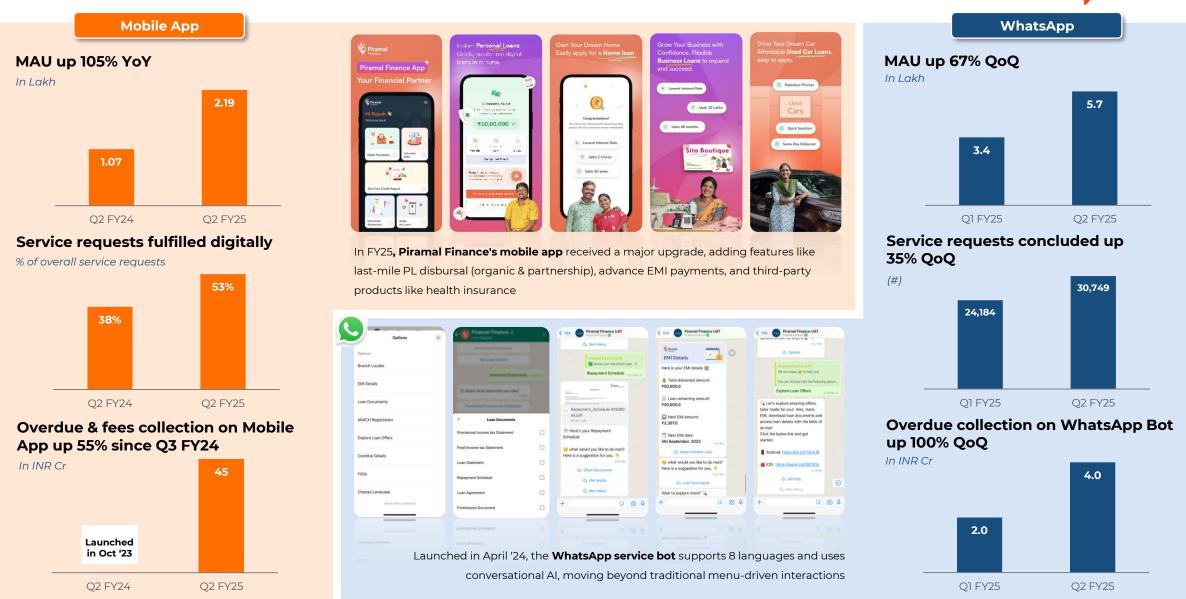


Customers acquired through branch network represents 92% of total retail AUM

We serve self-employed, modest-income type of customer base

A transformative year in digital engagement, service and collections

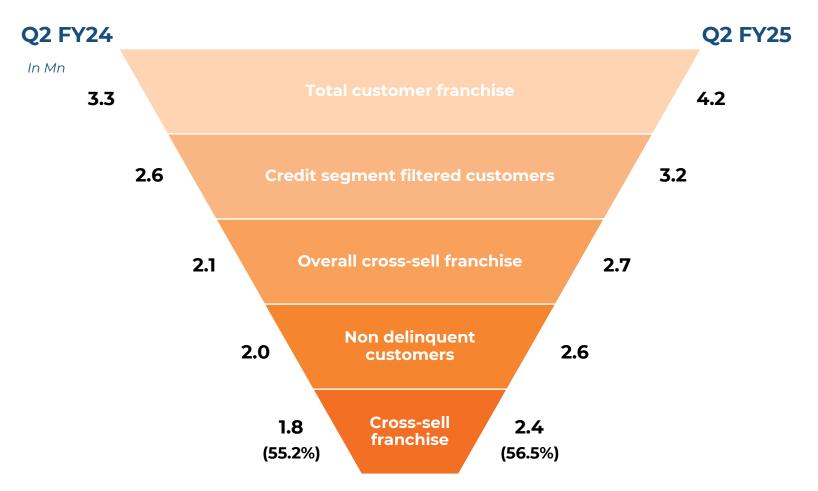


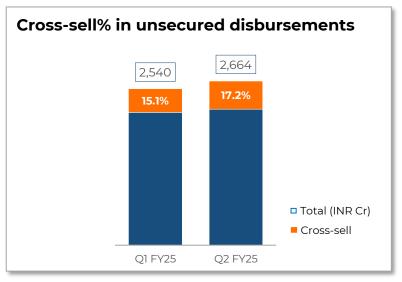


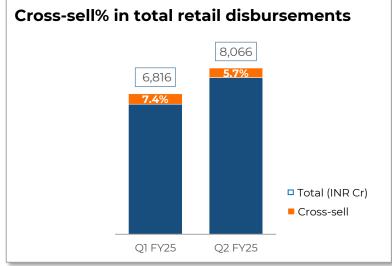
Cross-sell franchise funnel





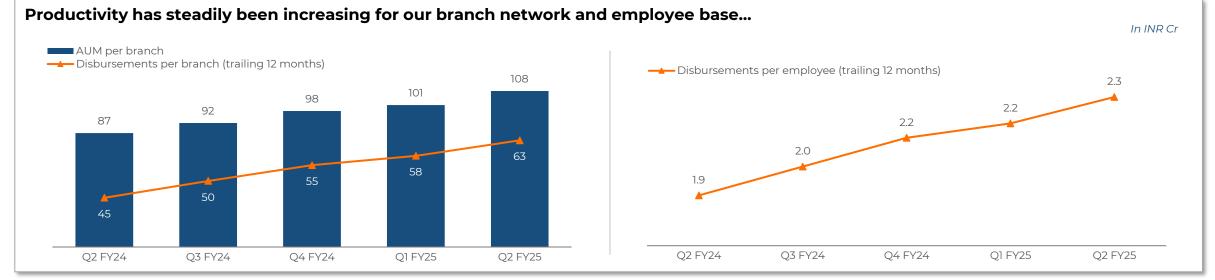


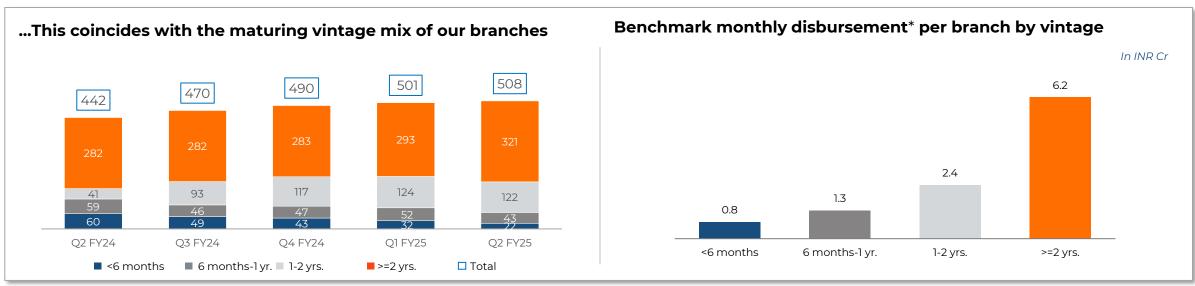




Productivity improvement to continue, driven by increasing Branch maturity

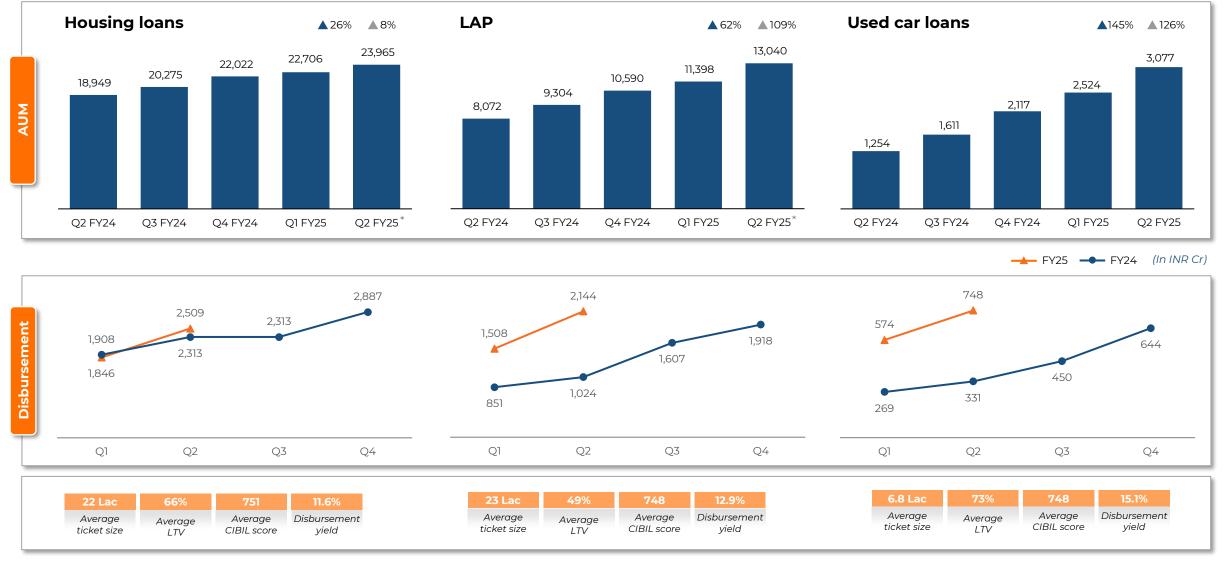






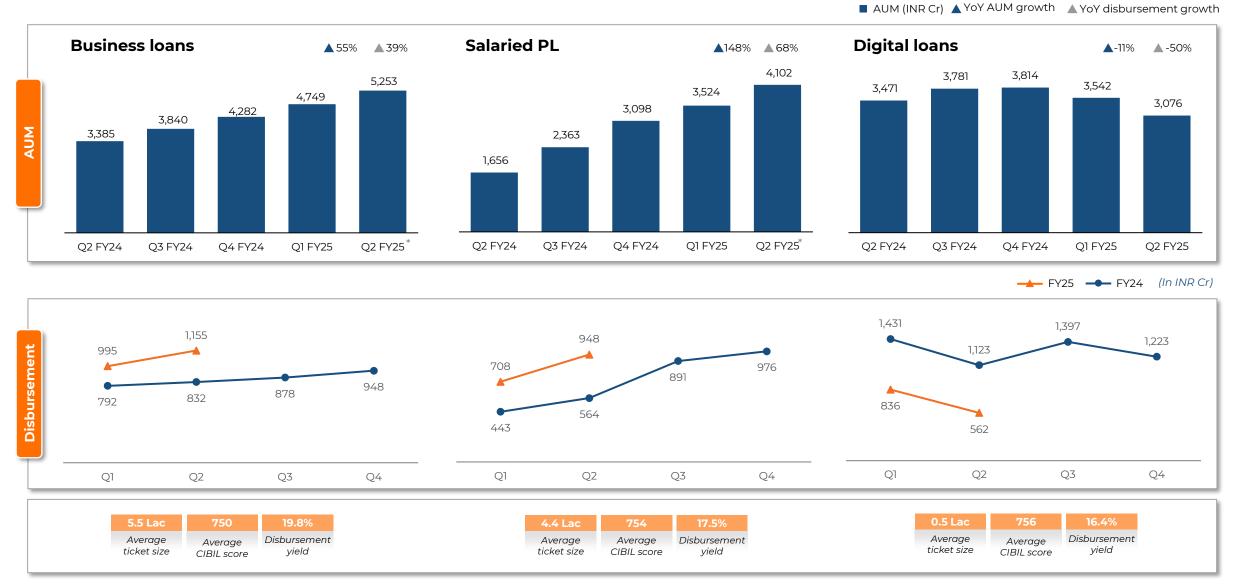
Growth momentum sustaining in mortgages and used car loans





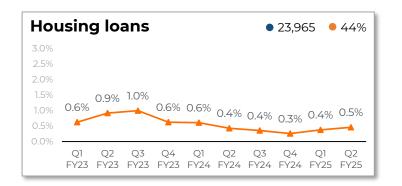
Branch originated business outpacing digital loans

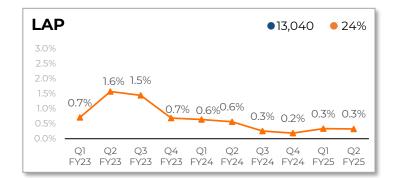


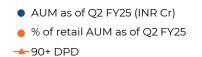


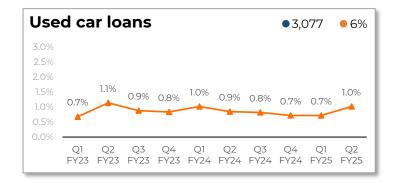
Retail risk (1/2) – Overall stable 90+ DPD reflecting diversified AUM mix

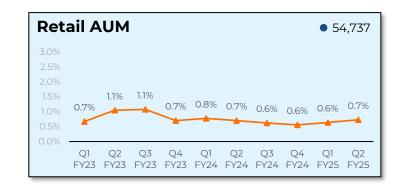


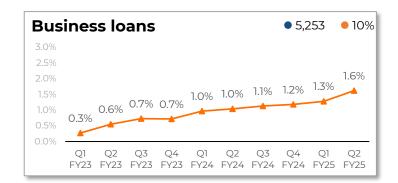


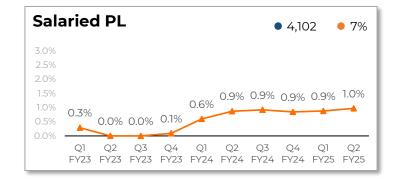


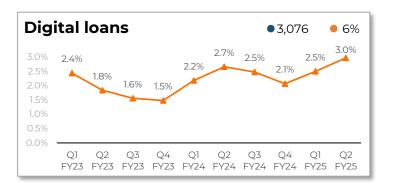










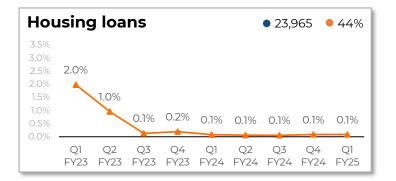


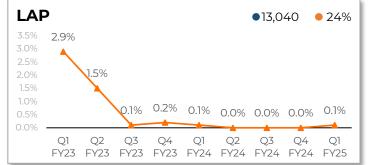
Retail risk (2/2) - vintage risk: steady improvement in quality of new originations

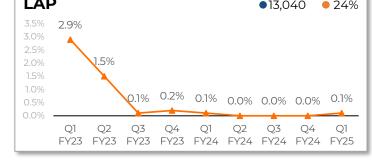


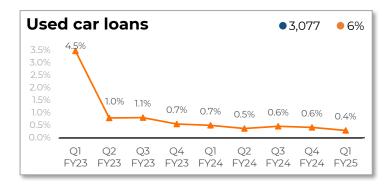


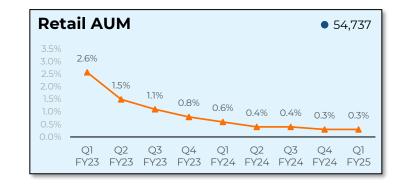
- % of retail AUM as of Q2 FY25
- → 30+ DPD at 3 months on book

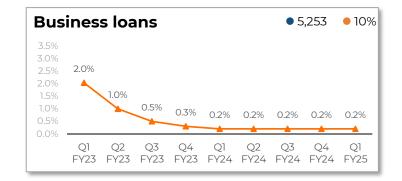


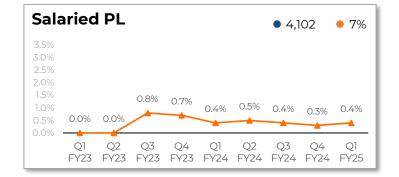


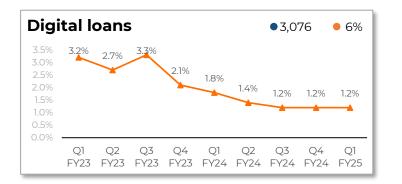






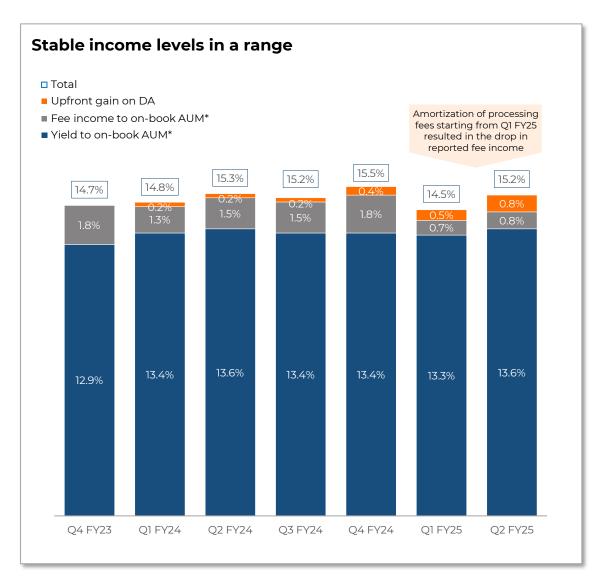


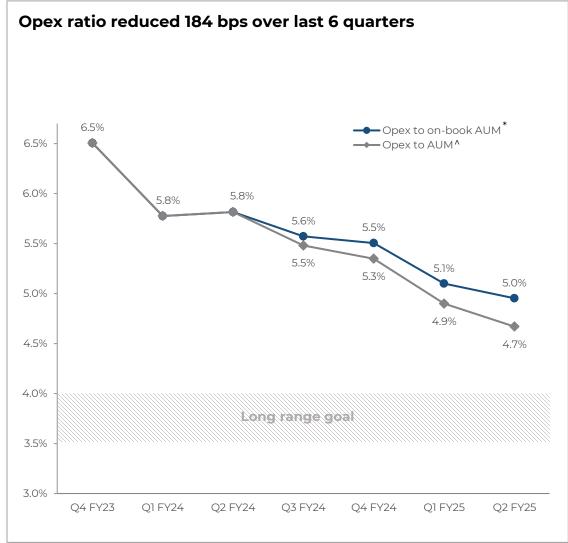




Retail: Stable income profile - opex ratios moderating









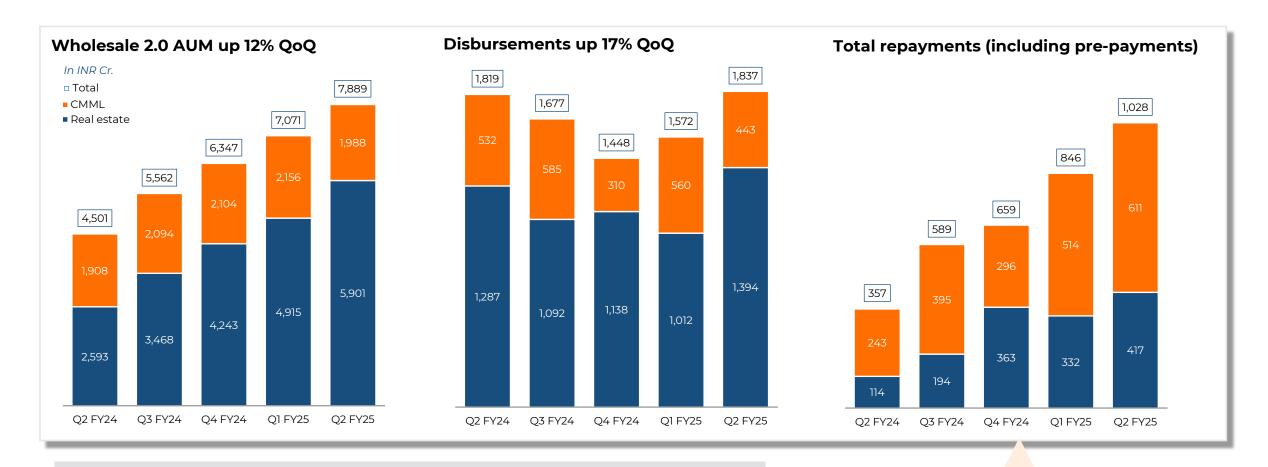
Growth business

Wholesale 2.0



Wholesale 2.0: Building a diversified and granular book backed by cash flows and assets





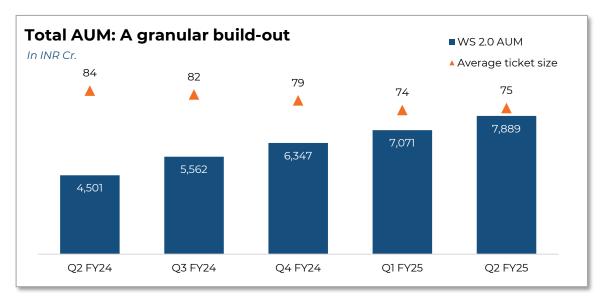
- Disbursements of INR 1,837 Cr in Q2 FY25
- Performing well, in line with or ahead of underwriting, as reflected in prepayments
- Pre-payments worth INR 769 Cr received in Q2 FY25
- Exited deals worth INR 2,649 Cr in total so far

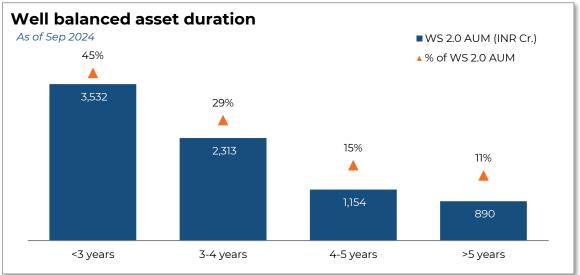
- Repayments particularly high in CMML book
- Corporate India continues to de-lever, with debt repaid much faster than contracted

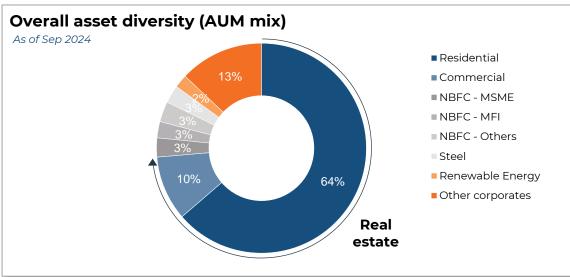
Wholesale 2.0: Granular and diversified build-out

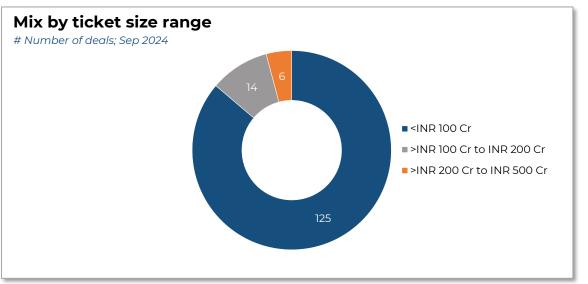


(Charts represents data for outstanding AUM)



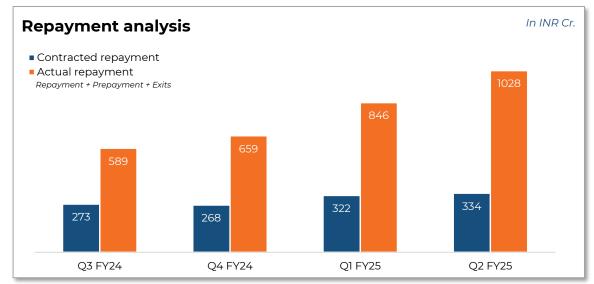


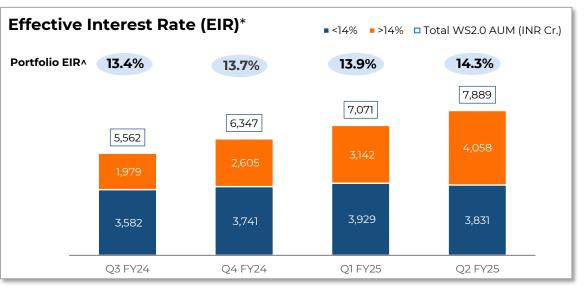


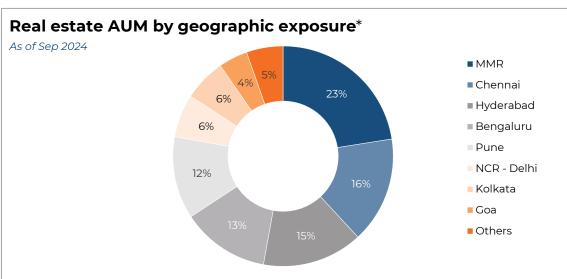


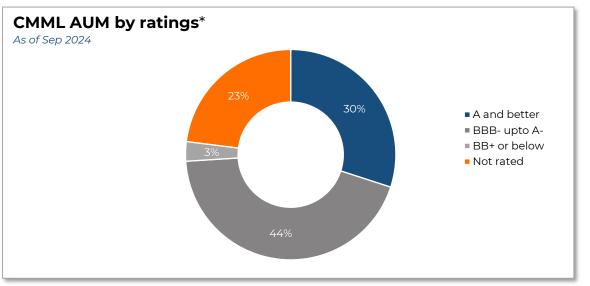
Wholesale 2.0: Portfolio analysis











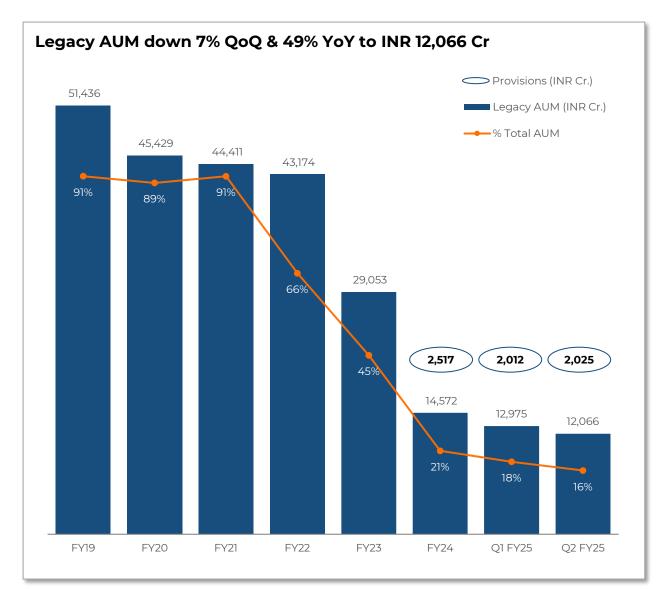


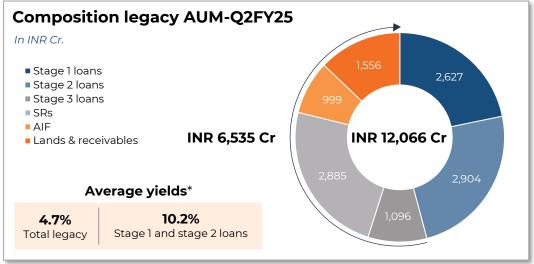
Legacy (discontinued) business

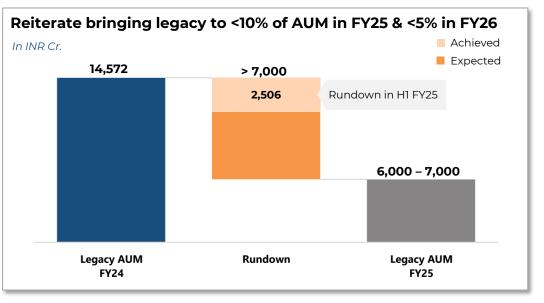


Rapidly reducing legacy AUM









Note: (*) Average yield % includes fee income



Financials



Profit and loss statement – consolidated entity



In INR Cr.

								IIIIIII
Consolidated income statement	Q2 FY25	Q2 FY24	YoY %	Q1 FY25	QoQ %	H1 FY25	H1 FY24	YoY %
Interest income ¹	2,198	1,800	22%	2,011	9%	4,209	3,525	19%
Less: Interest expense	1,317	1,050	25%	1,205	9%	2,522	2,094	20%
Net interest income (A)	881	750	17%	807	9%	1,687	1,431	18%
Fee & commission	102	125	(19%)	109	-6%	211	215	(2%)
Dividend	32	13	142%	-		32	90	(64%)
Others	123	26	378%	58	112%	181	69	161%
Other income (B)	257	164	56%	167	54%	424	374	13%
Total income (A+B)	1,137	914	24%	973	17%	2,111	1,806	17 %
Less: Operating expenses (Opex)	741	664	12%	703	5%	1,444	1,292	12%
Pre-provision operating profit (PPOP)	396	250	58%	270	47 %	666	513	30%
Less: Loan loss provisions & FV loss / (gain)	317	198	60%	133	138%	451	377	20%
Less: Shriram FV loss / (gain)	-	-		-		-	(855)	
Less: Goodwill write-off	-	-		-		-	278	
Profit before tax	79	53	50%	137	(42%)	216	713	(70%)
Add: Exceptional gain / (loss)	77 ²	$(64)^3$		104 ²	(26%)	181	(64)	
Less: Current & deferred tax	27	11	154%	66	(59%)	94	184	(49%)
Add: Associate income	34	71	(52%)	8	351%	42	92	(54%)
Reported net profit / loss after tax	163	48	238%	181	(10%)	344	557	(38%)

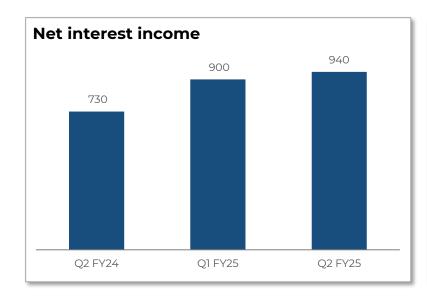
Notes: (1) Interest Income includes DA Upfront income of INNR 99 Cr in Q2 FY25 and INR 57 Cr in Q1 FY25

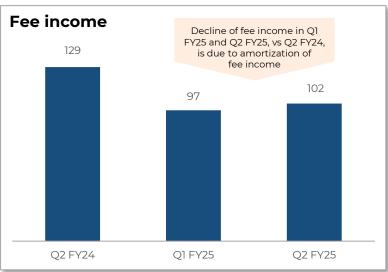
⁽²⁾ Exceptional gains include gross AIF recovery of INR 77 Cr in Q2 FY25 and INR 104 Cr in Q1 FY25

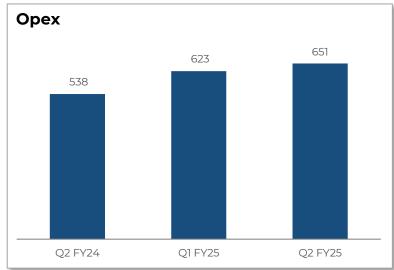
⁽³⁾ In furtherance to the order dated 5th September 2023 and 20th September 2023 of the Hon'ble Delhi High Court in W.P.(CRL) 2555/2023, Piramal Fund Management Private Limited, has agreed to refund / return the principal amounts to all investors of Indiareit PMS as a one-time payment without admission of any liability and without prejudice basis

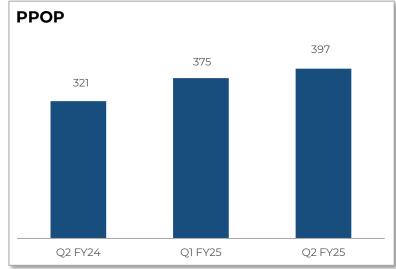
Growth business P&L

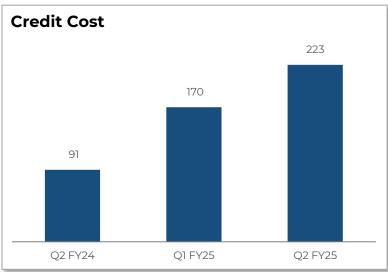


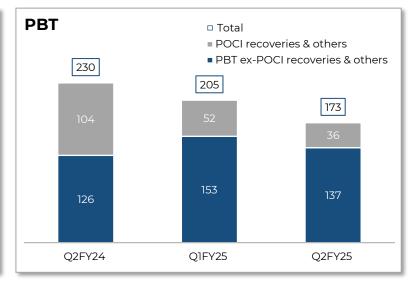








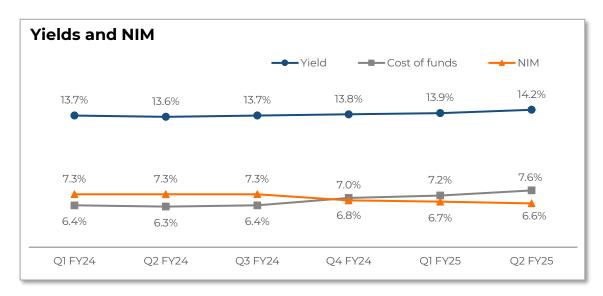


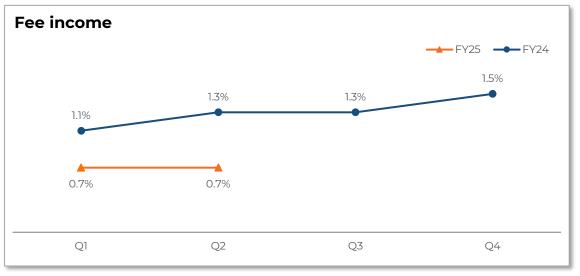


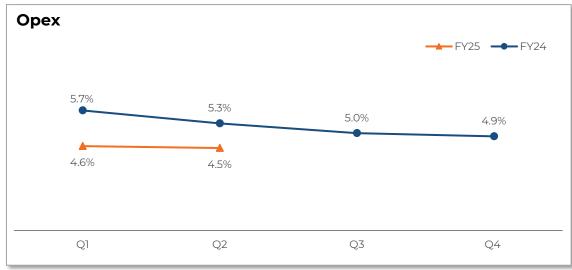
Growth business P&L ratios



(All ratios as % of average AUM of Growth business)









Balance sheet and key ratios



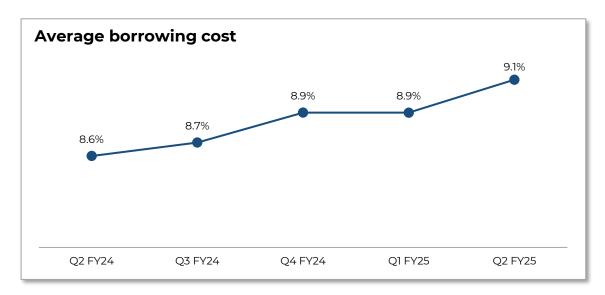
Consolidated balance sheet (INR Cr.				
Particulars	Q2 FY25	Q1 FY25	Q2 FY24	
<u>Assets</u>				
Cash & liquid investments	6,039	5,803	6,588	
Gross asset under management	70,720	68,053	66,321	
ECL provision	3,118	2,997	2,666	
Net assets under management	67,601	65,056	63,654	
Investments in Shriram group	1,708	1,708	2,278	
Investments in alternatives and others	3,264	3,141	2,398	
Fixed assets	2,673	2,750	1,703	
Net assets / (liability)	3,192	3,230	1,346	
Total assets	84,478	81,688	77,966	
<u>Liabilities</u>				
Net worth	26,930	26,863	28,710	
Gross debt	57,548	54,825	49,256	
Total liabilities	84,478	81,688	77,966	
Leverage ratios				
Gross debt to equity (x)	2.1	2.0	1.7	
Net debt to equity (x)	1.9	1.8	1.5	

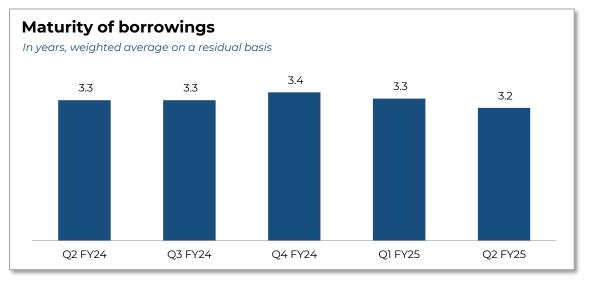


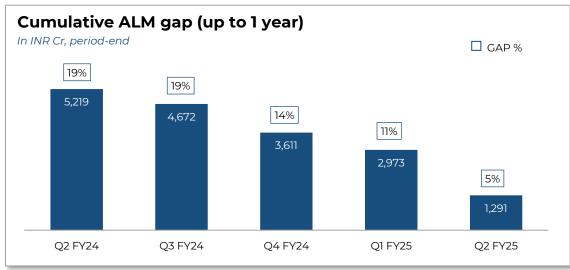
Total capital adequacy at 23.3% with net worth of INR 26,930 Cr

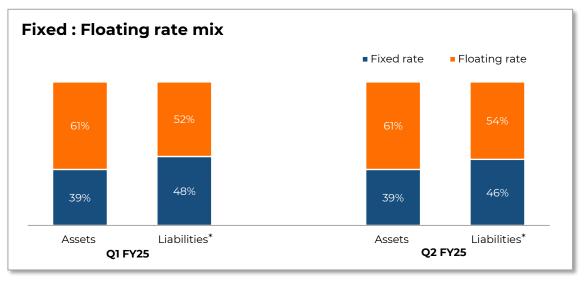
Liabilities management





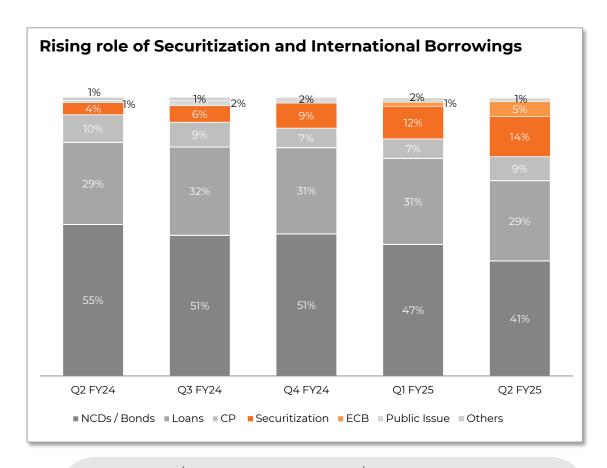


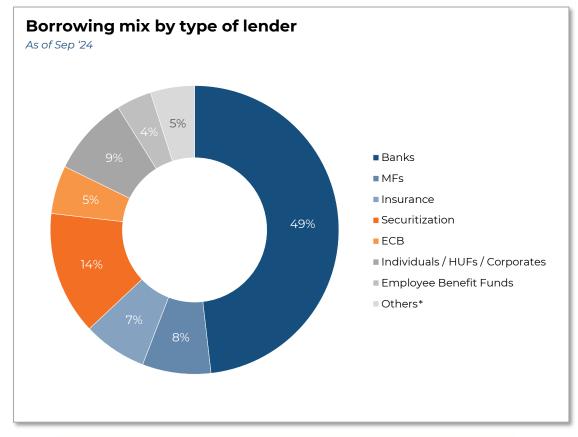




Diversifying the borrowing mix







Domestic ratings

Long term ratings ICRA & CARE: AA Outlook Stable Short term ratings
CRISIL, ICRA, CARE: A1+

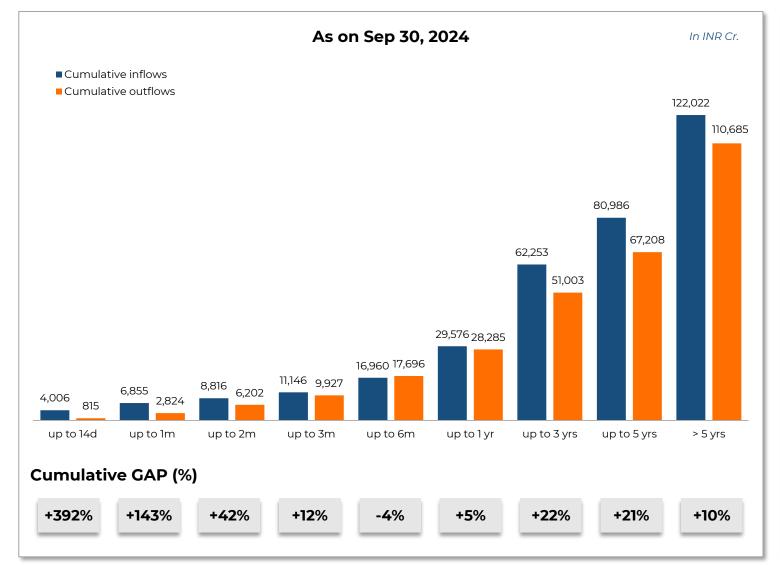
International ratings

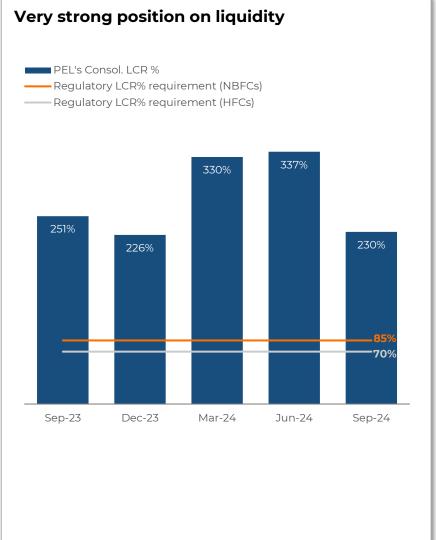
S&P: BB-Moody's: Ba3

\$100mn social impact loan | Raised USD sustainability bond of \$300mn in Jul '24 and \$150mn in Oct '24

Asset-liability profile









Appendix



Asset classification: Total assets



Total assets (INR Cr.)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	64,041	61,594	59,419
Stage 2	4,085	3,940	4,146
Stage 3	1,973	1,641	1,529
Sub-Total	70,100	67,175	65,094
POCI	620	877	1,227
Total AUM*	70,720	68,053	66,321
Total provisions (INR Cr.)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	1,183	1,174	1,111
Stage 2	880	839	843
Stage 3	1,055	984	712
Total	3,118	2,997	2,666
Provision coverage ratio (%)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	1.8%	1.9%	1.9%
Stage 2	21.6%	21.3%	20.3%
Stage 3	53.5%	60.0%	46.6%
Total provisions as a % of total AUM	4.4%	4.4%	4.0%
GNPA ratio (%)	3.1%	2.7%	2.7%
NNPA ratio (%)	1.5%	1.1%	1.5%

Asset classification: Growth assets



Total assets (INR Cr.)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	55,975	52,395	39,595
Stage 2	1,181	1,050	1,010
Stage 3	878	756	661
Sub-Total	58,034	54,201	41,267
POCI	620	877	1,227
Total AUM [*]	58,654	55,078	42,494
Total provisions (INR Cr.)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	622	583	587
Stage 2	136	123	57
Stage 3	336	279	225
Total	1,094	985	869
Provision coverage ratio (%)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	1.1%	1.1%	1.5%
Stage 2	11.5%	11.8%	5.6%
Stage 3	38.3%	36.9%	34.0%
Total provisions as a % of total AUM	1.9%	1.8%	2.0%

Asset classification: Legacy assets



Total assets (INR Cr.)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	8,067	9,199	19,823
Stage 2	2,904	2,890	3,136
Stage 3	1,096	885	868
Total AUM	12,066	12,975	23,827
Total provisions (INR Cr.)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	561	591	524
Stage 2	744	716	787
Stage 3	719	706	488
Total	2,025	2,012	1,798
Provision coverage ratio (%)	Q2 FY25	Q1 FY25	Q2 FY24
Stage 1	7.0%	6.4%	2.6%
Stage 2	25.6%	24.8%	25.1%
Stage 3	65.6%	79.7%	56.2%
Total provisions as a % of total AUM	16.8%	15.5%	7.5%

Multi-product retail lending platform across the risk-reward spectrum – Q2 FY25



Product Segments	Products	Average disbursement ticket size (INR lakh)	Disbursement yield	Share in disbursements	AUM yield*	Share in AUM^
	Affordable housing					
A Housing	Mass affluent housing	22.2	11.6%	31.1%	11.8%	43.8%
	Budget housing					
Secured MSME (LAP)	Secured business loan Loan against property (LAP)	23.3	12.9%	26.6%	13.0%	23.8%
Jage Secured MSME (LAP)	LAP plus	23.3	12.570	20.070	13.070	23.070
Used car loans	Pre-owned car loans	6.8	15.1%	9.3%	15.0%	5.6%
	Microfinance loans	0.6	18.9%	5.8%	17.7%	2.7%
Business loan	Business loans	8.8	20.3%	8.5%	20.3%	6.9%
	Merchant BNPL					
Salaried PL	Salaried personal loans	4.4	17.5%	11.8%	17.5%	7.5%
Digital loan	Digital purchase finance	0.5	16.4%	7.0%	18.0%	5.6%
	Digital personal loans					
Total / weighted average		15.1	14.1%		13.7%	

We expect ~15% AUM growth in FY25



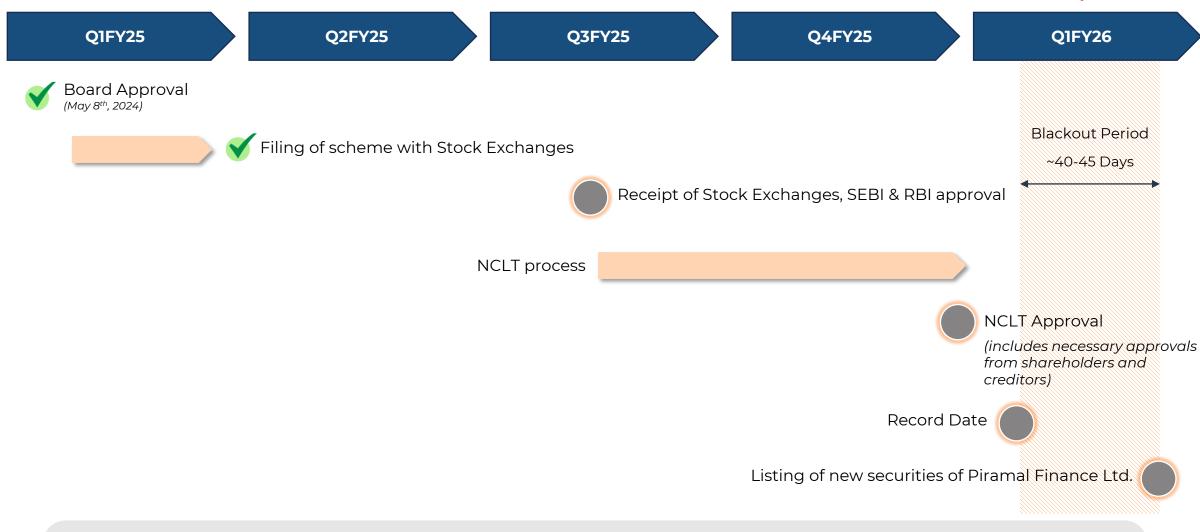
Key metrices	Q4 FY24	Q2 FY25	Q4 FY25E
Total AUM (INR '000 Cr)	~69 (+8% YoY)	~74.7 (+12% YoY)	~80 (~15% YoY)
Legacy (discontinued) AUM (as % Total AUM)	21%	16%	<10%
Retail : Wholesale mix	70:30	73 : 27	75 : 25
Exit quarter opex to AUM - Growth business	4.9%	4.5%	4.6%

	FY28E targets	
Key metrices	FY24	FY28E
Retail growth	49% YoY	26% CAGR (from FY24)
Retail : Wholesale mix	70:30	75 : 25
Total AUM (INR '000 Cr)	~69 (+8% YoY)	~150 (21% CAGR from FY24)

- Profitability targets ROA of 3.0-3.3% by FY28E
- > In addition, assessed carry forward losses of ~INR 10,600 Cr, provide an **upside potential** to ROA & PAT targets

Update: Proposed merger of PEL with PCHFL





The implementation process is on track – proposed merger shall be completed within expected timelines

Glossary



Term	Description
90+ DPD delinquency	90 to 179 days DPD (% of average AUM)
ALM Profile	Based on contractual ALM for wholesale and behavioral ALM for the retail portfolio
Average AUM	Average of periodic average on-book AUM
Blackout period	Blackout period pertains to all listed securities of PEL
Borrowing cost	Borrowing cost = interest expense / average interest - bearing liabilities
CMML	Corporate mid market loans
Cost of funds (CoF)	COF = Interest expense / on book average AUM
Credit segment filtered customers	Customer base after removing industry level delinquent behavior
Cross-sell franchise	Customer base after removing low score customers
Cumulative GAP	Cumulative GAP = Cumulative inflows up to 1-year – cumulative outflows up to 1-year
Cumulative GAP (%)	Cumulative GAP (%) = net flows (i.e., cumulative inflows – cumulative outflows) as a % of cumulative outflows
GAP%	GAP% = Net flows (i.e., cumulative inflows – cumulative outflows) as a % of cumulative outflows
Geography	Population considered Tier 1: 40+ lacs, Tier2: 10-40 lacs, Tier3: <10 lacs; metro adjacent locations carved out from tier 1/2/3 for centers in peripheries of metros.
Gross credit cost	Aggregate of stage-wise credit cost for stage 1/2/3 loans & write-off
Growth AUM	It includes Retail AUM and Wholesale 2.0 AUM
LCR %	Liquidity coverage ratio %
MAU	Monthly active users
Net credit cost	Gross credit cost less recoveries from POCI book and other gains
Net interest income (NII)	NII = interest income - interest expense
Net interest margin (NIM)	NIM = net interest income / on book average AUM
Non delinquent customers	Customer base after removing internal defaults
On book AUM	On book AUM excludes DA and co-lending
Overall cross-sell franchise	Customer base after removing minimum seasoning norm with us
POCI	POCI (purchased or originated credit impaired) represents the stressed retail book acquired from DHFL at discounted value.
Retail AUM	It includes POCI, SRs, PTC, DA, co-lending & excludes acquired off-book assets (INR 8,002 Cr as of Q2 FY25) in the nature of DA & PTC as part of the DHFL acquisition
Total customer franchise	It includes existing / past borrowers as well as co-borrowers
Vintage risk	30+ DPD at 3 months on book (MoB) mark
Wholesale 2.0	It refers to loans sanctioned under new real estate (RE) and corporate mid market loans (CMML) from FY22 onwards

Disclaimer



Except for the historical information contained herein, statements in this presentation and any subsequent discussions, which include words or phrases such as 'will', 'aim', 'will likely result', 'would', 'believe', 'may', 'expect', 'will continue', 'anticipate', 'estimate', 'intend', 'plan', 'contemplate', 'seek to', 'future', 'objective', 'goal', 'likely', 'project', 'on-course', 'should', 'potential', 'pipeline', 'guidance', 'will pursue' 'trend line' and similar expressions or variations of such expressions may constitute 'forward-looking statements'.

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Dial-in details for Q2 & H1 FY25 earnings conference call



Event details	Location & time	Telephone numbers
	India – 5:00 PM (India standard time)	Universal dial-in +91 22 6280 1264 / +91 22 7115 8165
	USA – 7:30 AM (Eastern time – New York)	Toll free number 1 866 746 2133
	UK – 12:30 PM (London time)	Toll free number 0 808 101 1573
Conference call on 23 October 2024	Singapore – 7:30 PM (Singapore time)	Toll free number 800 101 2045
	Hong Kong – 7:30 PM (Hong Kong time)	Toll free number 800 964 448
	Online Registration: We recommend to kindly pre-register using this link Click here to Express Join the Call	To enable the participants to connect to the conference call without having to wait for an operator, please register at the above-mentioned link. You will receive dial in numbers, passcode, and a pin for the concall on the registered email address provided by you. Kindly dial into the call on the Conference Call date and use the passcode & pin to connect to call.

Thank You

For Investors:

Ravi Singh

Head of Investor Relations, Strategy and Sustainability singh.ravi@piramal.com

Ruchika Jain

DVP - Investor Relations and Sustainability ruchika.jain@piramal.com